

**Return of Organization Exempt from Income Tax**

**2000**

Under section 501(c) of the Internal Revenue Code (except black lung benefit trust or private foundation), section 527, or section 4947(a)(1) nonexempt charitable trust

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

G The organization may have to use a copy of this return to satisfy state reporting requirements.

**A For the 2000 calendar year, or tax year period beginning Jul 1, 2000, and ending Jun 30, 20 01**

**B** Check if applicable:

- Change of address
- Change of name
- Initial return
- Final return
- Amended return

Please use IRS label or print or type. See specific instructions.

**C** Name of organization

**Alzheimer's Disease and Related Disorders Association, Inc**

Number & street (or P.O. box if mail is not delivered to street addr) Room/suite

**919 North Michigan Avenue 1100**

City, Town or Country

**Chicago**

State ZIP code

**IL 60611-1676**

**D** Employer Identification Number

**13-3039601**

**E** Telephone number

**(312) 335-8700**

**F** Check  if application pending

**G** Organization type (check only one)  501(c) **3** **H** (insert no.)  527 or  4947(a)(1)

? **Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).**

**J** Accounting method:  Cash  Accrual  Other (specify) **G**

**K** Check here  if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization received a Form 990 Package in the mail, it should file a return without financial data. **Some states require a complete return.**

**Note: H and I are not applicable to section 527 orgs.**

**H (a)** Is this a group return for affiliates?  Yes  No

**H (b)** If "yes," enter number of affiliates **G**

**H (c)** Are all affiliates included?  Yes  No (If "no," attach a list. See instructions)

**H (d)** Is this a separate return filed by an organization covered by a group ruling?  Yes  No

**I** Enter 4-digit group exemption no. (GEN) **G**

**L** Check this box if the organization is **not** required to attach Schedule B (Form 990 or 990-EZ)  **G**

**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances** (see instructions)

<b>REVENUE</b>	<b>1</b> Contributions, gifts, grants, and similar amounts received:				
	<b>a</b> Direct public support	<b>1 a</b>	<b>56,633,747.</b>		
	<b>b</b> Indirect public support	<b>1 b</b>			
	<b>c</b> Government contributions (grants)	<b>1 c</b>	<b>878,948.</b>		
	<b>d</b> Total (add lines 1a through 1c) (cash \$ <b>57,512,695.</b> noncash \$ )	<b>1 d</b>	<b>57,512,695.</b>		
	<b>2</b> Program service revenue including government fees and contracts (from Part VII, line 93)	<b>2</b>	<b>2,858,576.</b>		
	<b>3</b> Membership dues and assessments	<b>3</b>	<b>0.</b>		
	<b>4</b> Interest on savings and temporary cash investments	<b>4</b>	<b>148,126.</b>		
	<b>5</b> Dividends and interest from securities	<b>5</b>	<b>3,441,991.</b>		
	<b>6a</b> Gross rents	<b>6 a</b>			
	<b>b</b> Less: rental expenses	<b>6 b</b>			
	<b>c</b> Net rental income or (loss) (subtract line 6b from line 6a)	<b>6 c</b>			
<b>7</b> Other investment income (describe <b>G</b> )	<b>7</b>				
<b>8a</b> Gross amount from sales of assets other than inventory	(A) Securities		(B) Other		
	<b>1,251,768.</b>	<b>8 a</b>	<b>1,530,695.</b>		
	<b>1,520,070.</b>	<b>8 b</b>	<b>1,553,238.</b>		
	<b>-268,302.</b>	<b>8 c</b>	<b>-22,543.</b>		
<b>d</b> Net gain or (loss) (combine line 8c, columns (A) and (B))	<b>8 d</b>	<b>-290,845.</b>			
<b>9</b> Special events and activities (attach schedule)	<b>a</b> Gross revenue (not including ... \$ <b>2,428,221.</b> of contributions reported on line 1a)	<b>9 a</b>	<b>205,580.</b>		
	<b>b</b> Less: direct expenses other than fundraising expenses	<b>9 b</b>	<b>281,809.</b>		
	<b>c</b> Net income or (loss) from special events (subtract line 9b from line 9a)	<b>9 c</b>	<b>See L-9 Stmt</b>	<b>-76,229.</b>	
<b>10a</b> Gross sales of inventory, less returns and allowances		<b>10 a</b>	<b>885,534.</b>		
	<b>b</b> Less: cost of goods sold	<b>10 b</b>	<b>742,407.</b>		
	<b>c</b> Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	<b>10 c</b>	<b>143,127.</b>		
<b>11</b> Other revenue (from Part VII, line 103)	<b>11</b>	<b>408,558.</b>			
<b>12</b> Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	<b>12</b>	<b>64,145,999.</b>			
<b>EXPENSES</b>	<b>13</b> Program services (from line 44, column (B))	<b>13</b>	<b>47,597,240.</b>		
	<b>14</b> Management and general (from line 44, column (C))	<b>14</b>	<b>955,762.</b>		
	<b>15</b> Fundraising (from line 44, column (D))	<b>15</b>	<b>15,437,189.</b>		
	<b>16</b> Payments to affiliates (attach schedule)	<b>16</b>	<b>0.</b>		
	<b>17</b> Total expenses (add lines 16 and 44, column (A))	<b>17</b>	<b>63,990,191.</b>		
<b>NET ASSETS</b>	<b>18</b> Excess or (deficit) for the year (subtract line 17 from line 12)	<b>18</b>	<b>155,808.</b>		
	<b>19</b> Net assets or fund balances at beginning of year (from line 73, column (A))	<b>19</b>	<b>33,686,825.</b>		
	<b>20</b> Other changes in net assets or fund balances (attach explanation)	<b>20</b>	<b>-2,845,217.</b>		
	<b>21</b> Net assets or fund balances at end of year (combine lines 18, 19, and 20)	<b>21</b>	<b>30,997,416.</b>		

**Part II Statement of Functional Expenses** All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22 Grants and allocations (attach schedule) (cash \$ <u>21,216,887.</u> non-cash \$ _____)	22	21,216,887.	21,216,887.		
23 Specific assistance to individuals (attach sch)	23				
24 Benefits paid to or for members (attach sch)	24				
25 Compensation of officers, directors, etc	25	286,538.	0.	286,538.	0.
26 Other salaries and wages	26	10,746,409.	7,600,333.	9,122.	3,136,954.
27 Pension plan contributions	27	417,655.	227,942.	74,061.	115,652.
28 Other employee benefits	28	626,350.	349,619.	105,446.	171,285.
29 Payroll taxes	29	704,048.	396,855.	116,708.	190,485.
30 Professional fundraising fees	30	274,220.	1,943.	1.	272,276.
31 Accounting fees	31	166,742.	145,442.	7,448.	13,852.
32 Legal fees	32	95,339.	46,506.	6,877.	41,956.
33 Supplies	33	262,671.	187,902.	5,603.	69,166.
34 Telephone	34	344,831.	267,302.	7,023.	70,506.
35 Postage and shipping	35	7,600,599.	3,496,229.	14,734.	4,089,636.
36 Occupancy	36	2,143,839.	1,538,313.	63,881.	541,645.
37 Equipment rental and maintenance	37	0.	0.	0.	0.
38 Printing and publications	38	9,945,079.	5,102,906.	6,568.	4,835,605.
39 Travel	39	1,812,983.	1,430,387.	38,426.	344,170.
40 Conferences, conventions, and meetings	40	1,703,055.	1,522,378.	17,927.	162,750.
41 Interest	41	0.	0.	0.	0.
42 Depreciation, depletion, etc (attach schedule)	42	1,041,329.	676,887.	70,977.	293,465.
43 Other expenses (itemize):					
a <u>Miscellaneous</u>	43a	358,702.	251,831.	52,819.	54,052.
b <u>Professional fees</u>	43b	3,801,785.	2,836,327.	58,757.	906,701.
c <u>Recruitment fees</u>	43c	441,130.	301,251.	12,846.	127,033.
d <u>State registration fees</u>	43d	0.	0.	0.	0.
e _____	43e				
44 Total functional expenses (add lines 22 - 43). Organizations completing columns (B) - (D), carry these totals to lines 13 - 15	44	63,990,191.	47,597,240.	955,762.	15,437,189.

**Reporting of Joint Costs** Did you report in column (B) (program services) any joint costs from a combined educational campaign and fundraising solicitation?  Yes  No

If 'Yes,' enter (i) the aggregate amount of these joint costs \$ 14,688,532.; (ii) the amount allocated to program services \$ 6,609,839.; (iii) the amount allocated to management and general \$ 8,078,692.; and (iv) the amount allocated to fundraising \$ 0.

**Part III Statement of Program Service Accomplishments**

What is the organization's primary exempt purpose? G <u>See Attachment</u>	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts; but optional for others.)
a <u>Research</u> ----- ----- (Grants and allocations \$ <u>17,548,783.</u> )	19,930,923.
b <u>Public Awareness and Education</u> ----- ----- (Grants and allocations \$ <u>52,747.</u> )	12,443,329.
c <u>Chapter Services</u> ----- ----- (Grants and allocations \$ <u>960,549.</u> )	6,784,219.
d <u>Public Policy</u> ----- ----- (Grants and allocations \$ <u>170,507.</u> )	2,616,023.
e Other program services (Grants and allocations \$ <u>2,484,301.</u> )	5,822,746.
f Total of Program Service Expenses (should equal line 44, column (B), program services) G	47,597,240.

**Part IV Balance Sheets** (See instructions)

<b>Note:</b> Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.		(A) Beginning of year		(B) End of year
<b>ASSETS</b>	45 Cash - non-interest-bearing .....	<b>4, 147, 834.</b>	45	<b>1, 868, 814.</b>
	46 Savings and temporary cash investments .....	<b>4, 563, 327.</b>	46	<b>818, 931.</b>
	47a Accounts receivable .....	<b>1, 489, 592.</b>		
	b Less: allowance for doubtful accounts .....	<b>107, 331.</b>		
		<b>2, 052, 647.</b>	47c	<b>1, 382, 261.</b>
	48a Pledges receivable .....	<b>7, 371, 763.</b>		
	b Less: allowance for doubtful accounts .....	<b>424, 844.</b>		
		<b>5, 982, 384.</b>	48c	<b>6, 946, 919.</b>
	49 Grants receivable .....		49	
	50 Receivables from officers, directors, trustees, and key employees (attach schedule) .....		50	
	51a Other notes & loans receivable (attach schedule) .....			
	b Less: allowance for doubtful accounts .....			
		<b>0.</b>	51c	
	52 Inventories for sale or use .....	<b>476, 146.</b>	52	<b>620, 089.</b>
	53 Prepaid expenses and deferred charges .....	<b>2, 311, 691.</b>	53	<b>1, 959, 011.</b>
54 Investments - securities (attach schedule) .....	<b>52, 160, 272.</b>	54	<b>55, 637, 888.</b>	
55a Investments - land, buildings, & equipment: basis .....				
b Less: accumulated depreciation (attach schedule) .....				
		55c		
56 Investments - other (attach schedule) .....		56		
57a Land, buildings, and equipment: basis .....	<b>7, 462, 582.</b>			
b Less: accumulated depreciation (attach schedule) .....	<b>4, 506, 667.</b>			
	<b>3, 039, 877.</b>	57c	<b>2, 955, 915.</b>	
58 Other assets (describe G _____) .....		58		
59 <b>Total assets</b> (add lines 45 through 58) (must equal line 74) .....	<b>74, 734, 178.</b>	59	<b>72, 189, 828.</b>	
<b>LIABILITIES</b>	60 Accounts payable and accrued expenses .....	<b>7, 247, 333.</b>	60	<b>6, 485, 718.</b>
	61 Grants payable .....	<b>31, 146, 005.</b>	61	<b>33, 559, 365.</b>
	62 Deferred revenue .....	<b>1, 759, 782.</b>	62	<b>393, 922.</b>
	63 Loans from officers, directors, trustees, and key employees (attach schedule) .....		63	
	64a Tax-exempt bond liabilities (attach schedule) .....		64a	
	b Mortgages and other notes payable (attach schedule) .....		64b	
	65 Other liabilities (describe G <b>Deferred Rent</b> _____) .....	<b>894, 233.</b>	65	<b>753, 366.</b>
	66 <b>Total liabilities</b> (add lines 60 through 65) .....	<b>41, 047, 353.</b>	66	<b>41, 192, 371.</b>
<b>NET ASSETS OR FUND BALANCES</b>	<b>Organizations that follow SFAS 117, check here</b> G <input checked="" type="checkbox"/> <b>and complete lines 67 through 69 and lines 73 and 74.</b>			
	67 Unrestricted .....	<b>20, 118, 783.</b>	67	<b>19, 476, 073.</b>
	68 Temporarily restricted .....	<b>4, 891, 280.</b>	68	<b>2, 709, 482.</b>
	69 Permanently restricted .....	<b>8, 676, 762.</b>	69	<b>8, 811, 902.</b>
	<b>Organizations that do not follow SFAS 117, check here</b> G <input type="checkbox"/> <b>and complete lines 70 through 74.</b>			
	70 Capital stock, trust principal, or current funds .....		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund .....		71	
	72 Retained earnings, endowment, accumulated income, or other funds .....		72	
	73 <b>Total net assets or fund balances</b> (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19 and column (B) must equal line 21) .....	<b>33, 686, 825.</b>	73	<b>30, 997, 457.</b>
	74 <b>Total liabilities and net assets/fund balances</b> (add lines 66 and 73) .....	<b>74, 734, 178.</b>	74	<b>72, 189, 828.</b>

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

BAA

**Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return** (See instructions.)

**Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return**

<b>a</b>	Total revenue, gains, and other support per audited financial statements	<b>a</b>	<b>62,389,690.</b>
<b>b</b>	Amounts included on line a but not on line 12, Form 990:		
(1)	Net unrealized gains on investments		\$ -2,845,217.
(2)	Donated services and use of facilities		\$ 346,460.
(3)	Recoveries of prior year grants		\$
(4)	Other (specify): <u>Cost of Sales</u> <u>742407</u>		\$ 742,407.
	Add amounts on lines (1) through (4)	<b>b</b>	<b>-1,756,350.</b>
<b>c</b>	Line a minus line b	<b>c</b>	<b>64,146,040.</b>
<b>d</b>	Amounts included on line 12, Form 990 but not on line a:		
(1)	Investment expenses not included on line 6b, Form 990		\$
(2)	Other (specify):		\$
	Add amounts on lines (1) and (2)	<b>d</b>	
<b>e</b>	Total revenue per line 12, Form 990 (line c plus line d)	<b>e</b>	<b>64,146,040.</b>

<b>a</b>	Total expenses and losses per audited financial statements	<b>a</b>	<b>0</b> <b>65,079,058.</b>
<b>b</b>	Amounts included on line a but not on line 17, Form 990:		
(1)	Donated services and use of facilities		\$ 346,460.
(2)	Prior year adjustments reported on line 20, Form 990		\$
(3)	Losses reported on line 20, Form 990		\$
(4)	Other (specify): <u>Cost of Sales</u> <u>742,407.</u>		\$ 742,407.
	Add amounts on lines (1) through (4)	<b>b</b>	<b>1,088,867.</b>
<b>c</b>	Line a minus line b	<b>c</b>	<b>63,990,191.</b>
<b>d</b>	Amounts included on line 17, Form 990 but not on line a:		
(1)	Investment expenses not included on line 6b, Form 990		\$
(2)	Other (specify):		\$
	Add amounts on lines (1) and (2)	<b>d</b>	
<b>e</b>	Total expenses per line 17, Form 990 (line c plus line d)	<b>e</b>	<b>63,990,191.</b>

**Part V List of Officers, Directors, Trustees, and Key Employees** (List each one even if not compensated; see instructions.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation	(E) Expense account and other allowances
<u>Alan Stone</u> 1310 Ritchie Court #7C, Chicago, IL 60610	President/CEO 37.	86,538.	2,025.	
<u>Ed Truschke</u> 680 N. Lake Shore Drive	Former President/CEO 37.	200,000.	46,061.	
<u>See List of Board of Directors</u> <u>See attachment for addresses</u>	<u>See attachment</u>			

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  Yes  No  
If 'Yes,' attach schedule ' see instructions.

**Part VI Other Information** (See specific instructions.)

N/A Yes No

76	Did the organization engage in any activity not previously reported to the IRS? If 'Yes,' attach a detailed description of each activity	76		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If 'Yes,' attach a conformed copy of the changes.	77	X	
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a		X
b	If 'Yes,' has it filed a tax return on Form 990-T for this year?	78b		
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If 'Yes,' attach a statement	79		X
80a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a		X
b	If 'Yes,' enter the name of the organization G _____ and check whether it is <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt.			
81a	Enter the amount of political expenditures, direct or indirect, as described in the instructions <b>81a</b>			
b	Did the organization file Form 1120-POL for this year?	81b		X
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X	
b	If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions for reporting in Part III.) <b>82b</b> <b>346,460.</b>			
83a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X	
84a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		X
b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b		
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a		
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If 'Yes' was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.	85b		
c	Dues, assessments, and similar amounts from members	85c		
d	Section 162(e) lobbying and political expenditures	85d		
e	Aggregate nondeductible amount of Section 6033(e)(1)(A) dues notices	85e		
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f		
g	Does the organization elect to pay the Section 6033(e) tax on the amount in 85f?	85g		
h	If Section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount in 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h		
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12	86a		
b	Gross receipts, included on line 12, for public use of club facilities	86b		
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders	87a		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b		
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations Sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX	88		X
89a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: Section 4911 G <b>0.</b> ; Section 4912 G <b>0.</b> ; Section 4955 G <b>0.</b>			
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any Section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction	89b		X
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under Sections 4912, 4955, and 4958	G		<b>0.</b>
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization	G		<b>0.</b>
90a	List the states with which a copy of this return is filed G <b>See Attachment</b>			
b	Number of employees employed in the pay period that includes March 12, 2000 (see instructions)	90b		<b>194</b>
91	The books are in care of G <b>Timothy Morgan</b> Telephone number G <b>(312) 335-5768</b> Located at G <b>919 N. Michigan Avenue, Chicago</b> IL ZIP code G <b>60611-1676</b>			
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 Check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the tax year G <b>92</b>			

**Part VII Analysis of Income-Producing Activities** (See instructions.)

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue:					
a Public Policy			06	71,292.	
b Education Conference			06	2,198,041.	
c Program Conferences			06	29,300.	
d Safe return registration fees					559,943.
e					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings & temporary cash invmnts			14	148,126.	
96 Dividends & interest from securities			14	3,441,991.	
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	-290,845.	
101 Net income or (loss) from special events					-76,229.
102 Gross profit or (loss) from sales of inventory					143,127.
103 Other revenue: a					
b List royalties			15	408,558.	
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))				6,006,463.	626,841.
105 Total (add line 104, columns (B), (D), and (E))					6,633,304.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes** (See instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
93d	Program Service Revenue - Safe Return Registration Fees
101	Net Income or (Loss) From Special Events
102	Gross Profit or Loss From Sale of Inventory

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities** (See instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
	%			
	%			
	%			
	%			

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts** (See instructions.)

- a Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  Yes  No
- b Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  Yes  No

Note: If 'Yes' to b, file Form 8870 and Form 4720 (see instructions)

**Please Sign Here**

Under penalties of perjury I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. (See instructions.)

Signature of Officer: *Stephen McConnell* Date: 12/14/02 Type or Print Name and Title: Stephen McConnell, President & CEO

**Paid Preparer's Use Only**

Preparer's Signature: *Ben Adelt* Date: 1/30/02 Check if self-employed:  Preparer's SSN or PTIN:   
 Firm's name (or self-employed) and address, and ZIP code: Ernst and Young LLP, 233 S. Wacker Drive, Chicago, IL 60606  
 EIN: 134-6565596  
 Phone no:   
 BAA TEEA0106 12/21/00 Form 990 (2000)

G Must be completed by the above organizations and attached to their Form 990 or 990-EZ.

Name of the Organization <b>Alzheimer's Disease and Related Disorders Association, Inc.</b>	Employer Identification Number <b>13-3039601</b>
--	---

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**  
(See instructions. List each one. If there are none, enter 'None.')

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
<u>Stephen McConnell</u> 900 C. Street, S.E. Washington, DC	VP of Public Policy & Pg Svcs 37.5	169,867.	28,017.	0.
<u>Anthony Chaitin</u> 1440 N. State Pkwy, Chicago	VP of Finance & Technology 37.5	299,888.	21,901.	0.
<u>William Thies</u> 736 Morningside, Lake Forest	Vice Pres of Med/Scien Affairs 37.5	147,915.	26,821.	0.
<u>Anita Sanborn</u> 5495 Autumn Ct., Englewood, CO	Vice Pres of Chapter Services 37.5	140,180.	25,510.	0.
<u>Suzanne Dalston</u> 815 Shibley, Park Ridge	VP of Development 37.5	155,481.	7,824.	0.
Total number of other employees paid over \$50,000	G 73			

**Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services**  
(See instructions. List each one (whether individuals or firms). If there are none, enter 'None.')

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<u>Ernst &amp; Young LLP</u> P. O. Box 96550, Chicago, IL 60693	Consultant	194,151.
<u>Silkscreening by Will</u> 10135 West Hampton Avenue, Milwaukee, WI 53225	Printers	179,439.
<u>American Bar Association</u> 740 15th St. NW 8th fl, Washington DC 20005	Legal	147,530.
<u>Khachaturian, Radebaugh &amp; Assoc.</u> 500 Kimblewick Dr. Silver Springs, MD 20901	Consultant	112,500.
<u>D'Ancona &amp; Pflaum</u> 111 E. Wacker Drive, Chicago 60601	Legal	107,209.
Total number of others receiving over \$50,000 for professional services	G 11	

Part III Statements About Activities		Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? ... G \$ <b>698,115.</b> If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities. ... G \$ <b>698,115.</b> Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes,' must complete Part VI-B and attach a statement giving a detailed description of the lobbying activities.	X	
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any of its trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary:		
a	Sale, exchange, or leasing of property? ...		X
b	Lending of money or other extension of credit? ...		X
c	Furnishing of goods, services, or facilities? ...		X
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? See Pt. V, Fm 990 ...	X	
e	Transfer of any part of its income or assets? ... If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.		X
3	Does the organization make grants for scholarships, fellowships, student loans, etc? ...		X
4a	Do you have a section 403(b) annuity plan for your employees? ...	X	
b	Attach a statement to explain how the organization determines that individuals or organizations receiving grants or loans from it in furtherance of its charitable programs qualify to receive payments. (See instructions.)		

**Part IV Reason for Non-Private Foundation Status** (See instructions.)

The organization is not a private foundation because it is (please check only **One** applicable box):

- 5  A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6  A school. Section 170(b)(1)(A)(ii). (Also complete Part V, page 5.)
- 7  A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8  A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9  A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state G \_\_\_\_\_
- 10  An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a  An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b  A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12  An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc, functions subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13  An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14  An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in) .....	(a) 1999	(b) 1998	(c) 1997	(d) 1996	(e) Total
<b>15</b> Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.) ...	<b>55,456,956.</b>	<b>48,816,510.</b>	<b>42,877,074.</b>	<b>37,760,529.</b>	<b>184,911,069.</b>
<b>16</b> Membership fees received .....					
<b>17</b> Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is not a business unrelated to the organization's charitable, etc., purpose ..	<b>2,754,529.</b>	<b>1,561,385.</b>	<b>1,606,529.</b>	<b>1,595,788.</b>	<b>7,518,231.</b>
<b>18</b> Gross income from interest, dividends, amounts received from payments on securities loans (Section 512(a)(5)), rents, royalties, and unrelated business taxable income (less Section 511 taxes) from businesses acquired by the organization after June 30, 1975 .....	<b>2,901,674.</b>	<b>3,538,967.</b>	<b>3,456,007.</b>	<b>1,557,244.</b>	<b>11,453,892.</b>
<b>19</b> Net income from unrelated business activities not included in line 18 .....					
<b>20</b> Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf .....					
<b>21</b> The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge .....					
<b>22</b> Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets .....					
<b>23</b> Total of lines 15 through 22 .....	<b>61,113,159.</b>	<b>53,916,862.</b>	<b>47,939,610.</b>	<b>40,913,561.</b>	<b>203,883,192.</b>
<b>24</b> Line 23 minus line 17 .....	<b>58,358,630.</b>	<b>52,355,477.</b>	<b>46,333,081.</b>	<b>39,317,773.</b>	<b>196,364,961.</b>
<b>25</b> Enter 1% of line 23 .....	<b>611,132.</b>	<b>539,169.</b>	<b>479,396.</b>	<b>409,136.</b>	
<b>26 Organizations described on lines 10 or 11:</b>	a Enter 2% of amount in column (e), line 24 .....				<b>26a</b>
b Attach a list (which is not open to public inspection) showing the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1996 through 1999 exceeded the amount shown in line 26a. Enter the sum of all these excess amounts .....					<b>26b</b>
c Total support for Section 509(a)(1) test: Enter line 24, column (e) .....					<b>26c</b>
d Add: Amounts from column (e) for lines:	18 _____	19 _____			
	22 _____	26b _____			<b>26d</b>
e Public support (line 26c minus line 26d total) .....					<b>26e</b>
f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) .....					<b>26f</b> %
<b>27 Organizations described on line 12:</b>					
a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' attach a list (which is not open to public inspection) to show the name of, and total amounts received in each year from, each 'disqualified person.' Enter the sum of such amounts for each year:	(1999) _____	(1998) _____	(1997) _____	(1996) _____	
	<b>1,303,546.</b>	<b>995,180.</b>	<b>773,581.</b>	<b>520,386.</b>	
b For any amount included in line 17 that was received from a nondisqualified person, attach a list to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:	(1999) _____	(1998) _____	(1997) _____	(1996) _____	
	<b>0.</b>	<b>0.</b>	<b>0.</b>	<b>0.</b>	
c Add: Amounts from column (e) for lines:	15 _____	16 _____			
	17 <b>7,518,231.</b>	20 _____	21 _____		
d Add: Line 27a total .....	<b>3,592,693.</b>	and line 27b total .....		<b>0.</b>	<b>27c</b> <b>192,429,300.</b>
e Public support (line 27c total minus line 27d total) .....					<b>27d</b> <b>3,592,693.</b>
f Total support for section 509(a)(2) test: Enter amount on line 23, column (e) .....					<b>27e</b> <b>188,836,607.</b>
g Public support percentage (line 27e (numerator) divided by line 27f (denominator)) .....					<b>27f</b> <b>203,883,192.</b>
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) .....					<b>27g</b> <b>92.62 %</b>
					<b>27h</b> <b>5.62 %</b>

**28 Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 1996 through 1999, attach a list (which is not open to public inspection) for each year showing the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not include these grants in line 15. (See instructions.)

**Part V Private School Questionnaire** (See instructions.)  
 (To be completed Only by schools that checked the box on line 6 in Part IV)

N/A

		Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? .....		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? .....		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? .....		
	If 'Yes,' please describe; if 'No,' please explain. (If you need more space, attach a separate statement.) ----- ----- -----		
32	Does the organization maintain the following:		
	a Records indicating the racial composition of the student body, faculty, and administrative staff? .....		
	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? .....		
	c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? .....		
	d Copies of all material used by the organization or on its behalf to solicit contributions? .....		
	If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
33	Does the organization discriminate by race in any way with respect to:		
	a Students' rights or privileges? .....		
	b Admissions policies? .....		
	c Employment of faculty or administrative staff? .....		
	d Scholarships or other financial assistance? .....		
	e Educational policies? .....		
	f Use of facilities? .....		
	g Athletic programs? .....		
	h Other extracurricular activities? .....		
	If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
34a	Does the organization receive any financial aid or assistance from a governmental agency? .....		
	b Has the organization's right to such aid ever been revoked or suspended? .....		
	If you answered 'Yes' to either 34a or b, please explain using an attached statement.		
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation. ....		

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See instructions.)  
 (To be completed **Only** by an eligible organization that filed Form 5768)

Check here **G a**  if the organization belongs to an affiliated group.  
 Check here **G b**  if you checked 'a' above and 'limited control' provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term 'expenditures' means amounts paid or incurred.)		(a) Affiliated group totals	(b) To be completed for all electing organizations
<b>36</b>	Total lobbying expenditures to influence public opinion (grassroots lobbying) .....	<b>36</b>	<b>5,000.</b>
<b>37</b>	Total lobbying expenditures to influence a legislative body (direct lobbying) .....	<b>37</b>	<b>693,115.</b>
<b>38</b>	Total lobbying expenditures (add lines 36 and 37) .....	<b>38</b>	<b>698,115.</b>
<b>39</b>	Other exempt purpose expenditures .....	<b>39</b>	<b>46,899,125.</b>
<b>40</b>	Total exempt purpose expenditures (add lines 38 and 39) .....	<b>40</b>	<b>47,597,240.</b>
<b>41</b>	Lobbying nontaxable amount. Enter the amount from the following table ' If the amount on line 40 is '                      The lobbying nontaxable amount is ' Not over \$500,000 ..... 20% of the amount on line 40 ..... Over \$500,000 but not over \$1,000,000 ..... \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 ..... \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 ..... \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 ..... \$1,000,000	<b>41</b>	<b>1,000,000.</b>
<b>42</b>	Grassroots nontaxable amount (enter 25% of line 41) .....	<b>42</b>	<b>250,000.</b>
<b>43</b>	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36 .....	<b>43</b>	<b>0.</b>
<b>44</b>	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38 .....	<b>44</b>	<b>0.</b>

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720.

**4 -Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
 See the instructions for lines 45 through 50.)

Calendar year (or fiscal year beginning in) <b>G</b>	Lobbying Expenditures During 4 -Year Averaging Period				
	(a) 2000	(b) 1999	(c) 1998	(d) 1997	(e) Total
<b>45</b> Lobbying nontaxable amount .....	<b>1,000,000.</b>	<b>1,000,000.</b>	<b>1,000,000.</b>	<b>1,000,000.</b>	<b>4,000,000.</b>
<b>46</b> Lobbying ceiling amount (150% of line 45(e)) .....					<b>6,000,000.</b>
<b>47</b> Total lobbying expenditures .....	<b>698,115.</b>	<b>722,766.</b>	<b>610,212.</b>	<b>564,730.</b>	<b>2,595,823.</b>
<b>48</b> Grassroots non-taxable amount .....	<b>250,000.</b>	<b>250,000.</b>	<b>250,000.</b>	<b>250,000.</b>	<b>1,000,000.</b>
<b>49</b> Grassroots ceiling amount (150% of line 48(e)) .....					<b>1,500,000.</b>
<b>50</b> Grassroots lobbying expenditures .....	<b>5,000.</b>	<b>5,000.</b>	<b>6,000.</b>	<b>5,000.</b>	<b>21,000.</b>

**Part VI-B Lobbying Activity by Nonelecting Public Charities**

(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:	Yes	No	Amount
<b>a</b> Volunteers .....			
<b>b</b> Paid staff or management (include compensation in expenses reported on lines <b>c</b> through <b>h</b> ) .....			
<b>c</b> Media advertisements .....			
<b>d</b> Mailings to members, legislators, or the public .....			
<b>e</b> Publications, or published or broadcast statements .....			
<b>f</b> Grants to other organizations for lobbying purposes .....			
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body .....			
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means .....			
<b>i</b> Total lobbying expenditures (add lines <b>c</b> through <b>h</b> ) .....			

If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities.



Schedule B  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schedule of Contributors

Supplementary information for line 1d of Form 990 or  
and line 1 of Form 990-EZ (see instructions)

OMB No. 1545-0047

2000

Name of Organization

Employer Identification Number

**Alzheimer's Disease and Related Disorders Association, Inc.**

**13-3039601**

Organization type (check one) Section:  501(c)( 3 ) H (enter number);  527 or  
 4947(a)(1) nonexempt charitable trust

**A Section 501(c)(7), (8), or (10) organizations** Check this box if the organization had **no** charitable contributors who contributed more than \$1,000 during the year. (But see **General rule** below.) ..... G

Enter here the total gifts received during the year for a religious, charitable, etc, purpose. G \$

**BAA For Paperwork Reduction Act Notice, see instructions for Form 990 and Form 990-EZ.**

Schedule **B** (Form 990 or 990-EZ) (2000)

Form 990, Page 1, Part I, Line 9

**Special Events and Activities Statement**

List of Three Largest Events and Type and Number of Others	Gross Receipts	Less Contributions	Gross Revenue	Less Direct Expenses	Net Income (Loss)
New York Gala	1,955,584.	1,833,434.	122,150.	176,484.	-54,334.
Chicago Gala	678,217.	594,787.	83,430.	105,325.	-21,895.
Total	<u>2,633,801.</u>	<u>2,428,221.</u>	<u>205,580.</u>	<u>281,809.</u>	<u>-76,229.</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part I, Line 8d  
Net gain on sale of assets other than inventory  
FEIN # 13-3039601  
Year ended June 30, 2001

	Unrestricted Mutual Funds	Restricted Mutual Funds	Endowment Mutual Funds	Treasury Notes	Stock Gifts	Fixed Asset Disposals	Total
Gross sales price	\$ 762,759	\$ -	\$ 360,589	\$ -	\$ 128,419	\$ 1,530,695	\$ 2,782,463
Cost	930,713	0	446,847	0	142,510	1,553,239	3,073,309
Basis for sale	930,713	0	446,847	0	142,510	1,553,239	\$ 3,073,309
Sales expenses	0	0	0	0	0	0	0
Gain/(Loss) on sale	\$ (167,954)	\$ -	\$ (86,258)	\$ -	\$ (14,091)	\$ (22,543)	\$ (290,845)

Alzheimer's Disease and Related Disorders Association, Inc.  
 Form 990, Part I, Line 9  
 Special events and activities  
 FEIN # 13-3039601  
 Year ended June 30, 2001

	(A) New York Gala	(B) Chicago Gala	Total
Gross Receipts	\$ 1,955,584	\$ 678,217	\$ 2,633,801
Less: Contributions	1,833,434	594,787	2,428,221
	-----	-----	-----
Gross Revenue	122,150	83,430	205,580
Less: Direct Expenses	176,484	105,325	281,809
	-----	-----	-----
	<u>\$ (54,334)</u>	<u>\$ (21,895)</u>	<u>\$ (76,229)</u>

Description of Events:

Two Rita Hayworth Galas are held on an annual basis; one in New York and one in Chicago. The value listed on the ticket (\$ 175 for New York and \$135 for Chicago) includes dinner and entertainment. The value of the ticket varies based on the size of the contribution the attendees wish to make.

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part I, Line 10 and Form 990, Part VII, Line 102  
Gross profit or (loss) from sales of inventory  
FEIN # 13-3039601  
Year ended June 30, 2001

**Sale of Educational Materials**

Gross sales		\$	885,534
Less:			
Beginning inventory	476,146		
Cost of materials purchased during the year	886,351		
Ending inventory	(620,089)		
Cost of goods sold			(742,408)
Gross profit		\$	<u>143,126</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part I, Line 20  
Other changes in net assets or fund balances  
FEIN # 13-3039601  
Year ended June 30, 2001

Unrealized gains on investments carried at market value	\$ (2,845,217)
Total - Other changes in net assets or fund balances	<u>\$ (2,845,217)</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part II, Line 22  
Grants and allocations  
FEIN # 13-3039601  
Year ended June 30, 2001

Summary of Grants

Research	\$ 17,548,783
Public Awareness and Education	52,747
Chapter Services	960,549
Public Policy	170,507
Patient and Family Services	2,484,301
	-----
	<u>\$ 21,216,887</u>

\*\*\* See attached lists for Part III for detail.

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part II, Line 42  
Depreciation schedule  
FEIN # 13-3039601  
Year ended June 30, 2001

<u>Fixed Asset Class</u>	<u>Method</u>	<u>Asset Life (Years)</u>	<u>FY01 Depreciation</u>
Leasehold Improvements	Straight Line	Lease period	\$ 204,396
Equipment	Straight Line	5	533,757
Furniture & Fixtures	Straight Line	5	135,529
Library Equipment	Straight Line	5	2,841
Software	Straight Line	3	164,806
Library Books	Straight Line	5	0
			-----
			<u>\$ 1,041,329</u>

Alzheimer's Disease and Related Disorders Association, Inc.

Form 990, Part III

Statement of program service accomplishments

FEIN # 13-3039601

Year ended June 30, 2001

OUR MISSION (Primary Exempt Purpose):

To provide leadership to eliminate Alzheimer's disease through the advancement of research while enhancing care and support services for individuals and their families. The Association's mission is carried out by:

- investigating the causes, preventions, treatments and cures for Alzheimer's disease and related disorders;
- offering programs and services to individuals and families affected by the disease;
- maintaining a nationwide network of chapters to provide family support in local communities;
- educating and informing public and public care professionals;
- and advocating for research funding and legislative support for families.

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part III  
Research Grants  
FEIN # 13-3039601  
Year ended June 30, 2001

**Zenith Grants**

*Expense portion of grants that were paid, but approved in prior fiscal years*

Stanford University	5,660
University of Cincinnati	5,182
Mayo Clinic Jacksonville	5,189
University of California	5,213
Harvard University	5,213
UCLA Neuro Institute	5,437
McGill University	5,437
Case Western Reserve	5,295
University of Pittsburgh	5,210

*Grants approved, payable over 2 years, 1st year will be paid in FY2001*

Duke University	242,691
University of California	201,087
Washington University	242,925
University of California	243,120
University of Goteborg	233,208

**Tacrine Grants**

*Expense portion of grants that were paid, but approved in prior fiscal years*

Harvard Medical School	5,500
University of Kentucky	3,014
NYSPI	3,396
University of California	3,128
Brown University	3,128
University of Vermont	3,128
University of Vermont	6,581
Cold Spring Harbor	3,128
New York University of MC	3,396
New York University of MC	6,600

**Temple Foundation Grants**

*Expense portion of grants that were paid, but approved in prior fiscal years*

John Hopkins University	4,789
	9,167
Boston College	4,532
Mayo Clinic	4,531
John Hopkins University	9,284
Indiana University	7,075
Nathan S. Kline Institute	4,491

Alzheimer's Disease and Related Disorders Association, Inc.  
 Form 990, Part III  
 Research Grants  
 FEIN # 13-3039601  
 Year ended June 30, 2001

Columbia University	4,531
Cornell University	6,797
Boston University	4,567
University of Washington	5,119
Brigham & Women's Hospital	7,432
Mout Sinai School of Medicine	4,530
Brigham & Women's Hospital	3,861
Case Western Reserve University	4,509

*Grants approved, payable over 3 years, 1st year paid in FY2001*

University of Colorado	236,116
University of Mississippi	238,643
Stanford University	236,116
Southern Illinois University	238,683

*Grants approved, payable over 2 years, 1st year paid in FY2001*

University of Southern California	242,803
The Hospital for Sick Children	242,925
Beth Israel Deconess Medical Center	244,996
University of Pennsylvania	238,066
University of Pittsburgh School of Medicine	242,925
NYS Institute for Basic Research	242,925

**Target 2000 Grants**

*Expense portion of grants that were paid, but approved in prior fiscal years*

Duke University	6,600
University of CA - Irvine	6,600
John Hopkins University	3,128
Massachusetts General Hospital	2,085
John Hopkins University	3,128
Good Samaritan Regional	6,600

**Other Research Grants**

*Expense portion of grants that were paid, but approved in prior fiscal years*

University of Alabama	5,094
NCIRE	2,830
Regents of the University of CA	2,269
Research Foundation	3,128
University of South Florida	5,500
Sisters of Charity of Ottawa	2,264
Saint Louis University	2,830
Stanford University	1,654

Alzheimer's Disease and Related Disorders Association, Inc.  
 Form 990, Part III  
 Research Grants  
 FEIN # 13-3039601  
 Year ended June 30, 2001

UT Southwestern Medical	3,128
John Hopkins University	3,128
East Bay Institute	1,802
Research Foundation	3,128
Toronto Hospital	2,815
Trustees of Columbia University	2,085
University of Penn	22,001
Mayo Clinic Jacksonville	3,128
Hebrew Rehabilitation Center	6,600
Loyola University of Chicago	3,128
Trustee of the University	3,396
Vanderbilt University School	6,596
Temple University	3,128
Washington University	1,132
Oregon Health Sciences	5,469
The University of Chicago	3,128
Hebrew Rehabilitation Center	2,085
NCIRE	5,500
Case Western Reserve University	3,056
Case Western Reserve University	3,382
Emory University	6,600
Regents of the University of CA	3,120
Regents of the University of CA	3,128
Stanford University	6,600
Sun Health Research Institute	3,097
Trustees of Columbia University	6,600
University of North Texas	6,600
USDA Agricultural	2,581
Case Western Reserve University	3,130
Erasmus University - Rotterdam	3,128
MCG Research Institute	3,119
Medizinische Einrichtungen	5,687
Regents of the University of CA	2,083
Institute of Basic Research	3,128
University of Pittsburgh	2,085
The Rockefeller University	3,128
University of Alabama	3,127
University of Southern California	3,128
The University of Tennessee	3,135
The University of Chicago	3,007
Loyola University of Chicago	3,128
University of California	3,115
Hebrew Home	3,128
University of Kentucky	1,087
University of Virginia	3,120
Indiana University	3,128
Pennsylvania State University	2,057

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part III  
Research Grants  
FEIN # 13-3039601  
Year ended June 30, 2001

Case Western Reserve University	6,836
Case Western Reserve University	6,192
Wellesley College	2,085
Duke University	2,085
University of Pittsburgh	2,051
University of California	3,128
University of Virginia	3,099
University of Minnesota	3,111
Massachusetts General Hospital	3,128
Kennedy Krieger Institute	3,128
University of South Florida	6,589
University of Washington	12,925
University of Texas	3,396
University of Texas	6,600
University of Washington	6,093
Cold Spring Harbor Lab	2,085
Cold Spring Harbor Lab	2,085
Massachusetts General Hospital	3,128
Butler Hospital	2,085
University of Rochester	2,055
University of Connecticut	2,085
University of Kentucky	1,510
Washington University	6,600
Duke University	3,128
Mount Sinai School of Medicine	6,070
Washington University	3,128
University of Minnesota	7,916
Mount Sinai School of Medicine	3,098
University of Penn	6,600
University of Pittsburgh	2,085
Beth Israel Deaconess Medical	3,036
Massachusetts General Hospital	2,085
University of Texas Southwestern	6,093
Goldman Institute of Aging	6,061
Mount Sinai School of Medicine	3,128
Mount Sinai School of Medicine	3,099
Brigham & Women's Hospital	2,085
Brigham & Women's Hospital	3,128
Medizinische Einrichtungen	1,903
University of Maryland	4,073
The Regents of the University of CA	3,262
Boston University	6,093

Alzheimer's Disease and Related Disorders Association, Inc.  
 Form 990, Part III  
 Research Grants  
 FEIN # 13-3039601  
 Year ended June 30, 2001

*Grants approved, payable over 2 or 3 years, 1st year paid in FY2001*

Oklahoma Medical Research Foundation	893,021
University of Michigan	97,118
University of Pittsburgh School of Medicine	97,717
University of South Carolina	96,916
Brigham & Women's Hospital	97,168
University of Southern California	90,273
McLean Hospital	97,137
Emory University	96,989
University of Arizona	97,359
Brown University	93,900
Northeastern Ohio Univ. College of Medicine	97,170
Washington University	54,377
Brown University	97,164
Johns Hopkins University School of Medicine	97,170
Cold Spring Harbor Laboratory	97,041
Mount Sinai Medical Center	97,053
University of California	97,170
Brigham & Women's Hospital	97,114
University of Washington	97,114
University of Virginia	77,112
University of Arkansas	97,232
University of Southern California	226,922
Mayo Clinic	226,671
VAMC	194,340
University of Tennessee	226,522
Riken Brain Science Insitute	226,671
Northwestern University	225,742
Stanford University	229,526
University of Illinois	226,344
Yale University	225,787
University of Arizona	226,618
University of Toronto	221,005
University of Oklahoma	226,640
Sun Health Research Institute	226,671
Massachusetts General Hospital	229,939
Menorah Park Center for the Aging	223,637
University of Rochester	225,290
University of North Carolina	191,980
Brigham & Women's Hospital	226,359
Uniformed Svs University of the Hlth Sciences	224,288
Washington University	226,667
Columbia University	194,340
Michigan State University	227,120

Alzheimer's Disease and Related Disorders Association, Inc.  
 Form 990, Part III  
 Research Grants  
 FEIN # 13-3039601  
 Year ended June 30, 2001

The Salk Institute for Biological Studies	226,671
Colorado State University	226,671
University of Catania	226,671
University of Alabama	226,666
European Institute of Oncology	224,163
Cedars-Sinai Medical Center	222,793
Northwestern University	194,320
Pennsylvania State University	226,670
University of Kentucky	221,436
University of Southern California	226,555
University of Nebraska	181,682
Massachusetts General Hospital	171,412
Rockefeller University	226,219
Mayo Clinic	194,340
Johns Hopkins University School of Medicine	188,243
St. Louis University	220,972
Mount Sinai School of Medicine	226,671
Arizona State University	226,378
Northwestern University	194,338
University of South Florida	170,006
Sun Health Research Institute	226,039
Mount Sinai Medical Center	226,671

<i>Grants approved, payable over 4 years, 1st year paid in FY2002</i>	
Massachusetts General Hospital	893,017

<i>Additional Grants paid</i>	
Grantee/Payee unknown	191,852

-----  
\$ 17,548,783

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part III  
Public Awareness & Education Grants  
FEIN # 13-3039601  
Year ended June 30, 2001

Chapter grant - Education Conference	\$	-
Research grant - Education Conference		22,247
Chapter grants - Education programs		30,500
		-----
	\$	<u>52,747</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part III  
Chapter Services Grants  
FEIN # 13-3039601  
Year ended June 30, 2001

Chapter gift annuity grants	\$ 15,000
Chapter support grants	945,549
	-----
	<u>\$ 960,549</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part III  
Public Policy Grants  
FEIN # 13-3039601  
Year ended June 30, 2001

National Citizens Coalition	\$	-
Technical Assistance Grants		133,537
Long Term Care Education Fund		0
Public Policy Forum		7,170
Various Chapters		23,007
Other Association Grants		6,794
		-----
	\$	<u>170,507</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part III  
Patient and Family Services Grants  
FEIN # 13-3039601  
Year ended June 30, 2001

Chapter Grants - approved and paid during FY2001	\$ 242,183
Safe Return Grants	829,180
Other Grants - approved and paid during FY2000	1,412,937
	<u>\$ 2,484,301</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part IV, Line 54  
Investments - securities  
FEIN # 13-3039601  
Year ended June 30, 2001

**Investments - Recorded at end-of-year market value**

<u>Description</u>	<u>Balance</u> <u>06/30/01</u>
Bond funds	\$ 8,771,436
Stock funds	18,027,689
Commercial paper	28,775,677
Treasury securities	0
Accrued income	63,086
	-----
	<u>\$ 55,637,888</u>

Alzheimer's Disease and Related Disorders Association, Inc.  
 Form 990, Part IV, Lines 57a & 57b  
 Land, buildings, and equipment: basis  
 Less: accumulated depreciation  
 FEIN # 13-3039601  
 Year ended June 30, 2001

Asset Description	Balance 06/30/00	Additions & (Write-offs)	Balance 06/30/01
Leasehold Improvements	\$ 1,915,831	\$ 153,101	\$ 2,068,933
Facility Study	\$ -	\$ 6,496	\$ 6,496
Equipment	2,702,652	(118,036)	2,584,616
Furniture & Fixtures	1,527,131	99,333	1,626,465
Library Equipment	85,849	0	85,849
Software	1,728,499	(714,222)	1,014,277
Library Books	75,947	0	75,947
Total Fixed Assets	\$ 8,035,910	\$ (573,328)	\$ 7,462,582
Accumulated Depreciation	(4,996,033)	489,367	(4,506,667)
	\$ 3,039,876	\$ (83,962)	\$ 2,955,915

**ALZHEIMER'S DISEASE AND RELATED DISORDERS  
ASSOCIATION, INC.**

**NATIONAL VOLUNTEER ROSTER**

**2000 - 2001**

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3811 O'Hara Street  
Pittsburgh, PA 15213
5. Liz Kendall (1999-2001, Class of '93, Reg. Liaison)  
26980 W. 107<sup>th</sup> St.  
Olathe, KS 66061
6. Richard Kipper (1998-2000, Class of '96)  
P.O. Box 529  
Woody Creek, CO 81656

**FedEx & UPS: 0370 Gerbaz Bridge**  
**Snowmass, CO 81654**

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Glendale, AZ 85302

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Owings Mills, MD 21117

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**5001 Hwy. 190 E Service Rd., Suite B-5**  
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333 Clay Street, Suite 1000  
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**347 North Kuakini, HPM 9**  
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Cleveland, OH 44120
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**Chief Information Officer**  
**Christus Health**  
**2600 North Loop West**  
**Houston, TX 77092**
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Director, UCLA Alzheimer's Disease Center  
Reed Neurological Research Center  
UCLA  
710 Westwood Plaza  
Los Angeles, CA 90095-1769
17. Carolyn Cunningham, M.D. (1999-2001, Class of '97)  
4000 N. Meridian, #6H  
Indianapolis, IN 46208-4024
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303 E. Wacker Drive  
Chicago, IL 60601
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2366 Valley Vista Road  
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333 West Wacker Drive  
33<sup>rd</sup> Floor  
Chicago, IL 60606
24. Don Forsythe (1999-2001, Class of '97)  
10147 Mackey  
Overland Park, KS 66212
25. Michael Fuchs (1999-2001, Class of 1999)  
9 W. 57<sup>th</sup> Street, Suite 4220  
New York, NY 10019
26. Patricia Grubb (1999-2001, Class of '97)  
33 Van Ripper Court  
San Anselmo, CA 94960
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570 Ivanhoe Plaza  
Orlando, FL 32804

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Princeton, NJ 08540
  
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Brooklyn, NY 11203-2098
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Department of Neurology, Campus Box 8111-ADRC  
Washington University School of Medicine  
660 S. Euclid Ave.  
St. Louis, MO 63110
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**Detroit Area Chapter**  
**3376 Franklin Road**  
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2112 Art-Sociology Building  
College Park, MD 20742-1315
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Center for Aging - Suite 3200  
42 East Laurel Road  
Stratford, NJ 08084
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**233 So. Wacker Drive, Suite 6820**  
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1121 L Street, Suite 806  
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**BOARD OF DIRECTORS**

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51. **A.B. Steen (2000-2002, Class of 2000)**  
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**Oklahoma Chapter**  
**5715 E. 65<sup>th</sup> Pl.**  
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200 First Street, S.W.  
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**Conservatorship & Older Adult Services Bureau**  
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**4021 Hill Street**  
**Huntington Park, CA 90255**
58. Ramon Valle, Ph.D. (1999-2001, Class of 1999)  
Alzheimer's Cross Cultural Research &  
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6447 Lake Athabaska Pl.  
San Diego, CA 92119-2823
59. Lawrence Varnes (1998-2000, Class of '98)  
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6100 Wilshire Blvd.  
Los Angeles, CA 90048
60. Robert A. Wooldridge (1999-2001, Class of 1999)  
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1601 Bryan Street, 30<sup>th</sup> Floor  
Dallas, TX 75201
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Johnson County Area Agency on Aging  
11875 S. Sunset, Suite 200  
Olathe, KS 66061
62. Steven H. Zarit, Ph.D. (1999-2001, Class of 1999)  
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Henderson S-105  
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Chicago, IL 60611
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1120 Park Avenue, #10A  
New York, NY 10128
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**November through April:**  
**8069 S.E. Golfhouse Drive**  
**Hobe Sound, FL 33455**  
  
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Rock Harbor  
Westport, NY 12993-0456
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4220 Nebraska Avenue, N.W.  
Washington, DC 20016
6. Nancy Emerson Lombardo, Ph.D.  
64 Seminole Road  
Acton, MA 01720

## BOARD OF DIRECTORS

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5000 West 109th Street  
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8. Lonnie Wollin, Esq.  
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Englewood Cliff, NJ 07632
  
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9412 Belle Cherie Place  
River Ridge, LA 70123

## BOARD OF DIRECTORS

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Elkins Park, PA 19027

**December through April**  
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**Palm Beach, FL 33480**

3. Neil G. Bluhm (1999-2000)  
President  
JMB Realty Company  
900 North Michigan Avenue, Suite 1900  
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4. Glen Curtis (1999-2000)  
President  
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P.O. Box 6407  
Yuma, AZ 85364
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82 Devonshire  
Boston, MA 02109

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## BOARD OF DIRECTORS

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Atherton, CA 94027
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Davis, Graham & Stubbs  
2552 E. Alameda Avenue  
Denver, CO 80209
8. Nancy Reagan (1999-2000)  
Ronald Reagan Executive Office  
2121 Avenue of the Stars  
Los Angeles, CA 90067
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2345 Crystal Drive  
Arlington, VA 22227

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Chicago, IL 60601-7568

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Bloomington, MN 55438

Stuart C. Roth  
79-010 Via San Clara  
La Quinta, CA 92253  
Griff Healy  
404 E. 1<sup>st</sup> Street  
Newberg, OR 97132

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255 E. 49<sup>th</sup> Street, Apt. 2D  
New York, NY 10017

Patti LaBelle (1999-2002)  
Paz Management  
2041 Locust Street  
Philadelphia, PA 19103

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**NON-BOARD COMMITTEE MEMBERS**

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P.O. Box 398  
C/O Garnick & Scudder  
Hyannis, MA 02601
  
2. Jane Deathridge  
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**BY-LAWS OF  
ALZHEIMER'S DISEASE AND RELATED  
DISORDERS ASSOCIATION, INC.**

*As Amended January 13, 2001*

**919 N. Michigan Ave., Suite 1100  
Chicago, IL 60611**

**BY-LAWS OF  
ALZHEIMER’S DISEASE AND RELATED  
DISORDERS ASSOCIATION, INC.**

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**BY-LAWS**  
**OF THE**  
**ALZHEIMER'S DISEASE AND RELATED DISORDERS ASSOCIATION, INC.**

**ARTICLE I**

**Name and Offices of the Association**

**SECTION 1. Name.**

The name of the corporation is Alzheimer's Disease and Related Disorders Association, Inc., also conducting business as Alzheimer's Association (the "Association").

**SECTION 2. Offices.**

The principal place of business of the Association shall be at an office located in Cook County, Illinois, or such other place as the Board of Directors shall determine. The Association may have such other offices from time to time as the Board of Directors may determine.

**SECTION 3. Registered Office and Registered Agent.**

The Association shall have and continuously maintain in the states of Delaware and Illinois, a registered office and a registered agent as required by the laws of Delaware and Illinois. The address of each registered office and the identity of each registered agent may be changed from time to time by the Board of Directors.

**ARTICLE II**

**Purposes**

The Association is a national organization, composed of member Chapters. The purposes of the Association include:

- A. To encourage and support research into causes, improved diagnosis, therapy, cures for and prevention of Alzheimer's disease and related disorders.
- B. To educate and inform lay and professional people and interested agencies and groups about Alzheimer's Disease and related disorders.

- C. To publicize the medical, social, psychological and financial needs of the patients, their families and caregivers and to advocate for public education and support to ameliorate their problems.
- D. To provide guidance and support for the patients, their families and caregivers primarily through member Chapters and to foster and encourage development of Chapters to improve their effectiveness.
- E. To advocate with public officials and with health and long term care providers to advance the interests of persons with Alzheimer's disease, their families, and caregivers, and to promote public and private programs that provide appropriate, affordable and high quality health, long term care and social services.

### **ARTICLE III**

#### **Members**

##### **SECTION 1. Voting Members.**

The voting Members of the Association shall include the Directors.

##### **SECTION 2. Non-Voting Members.**

The non-voting members of the Association shall be the Chapters and any other persons or entities that the Board of Directors from time to time may elect upon such terms and conditions as the Board of Directors may deem appropriate.

### **ARTICLE IV**

#### **Council Of Former Chairs**

##### **SECTION 1. Members.**

Members of the Council of Former Chairs shall be the past Chairs of the Board of Directors of the Association and each shall have lifetime tenure on the Council.

**SECTION 2. Functions.**

A. Members.

Members shall have no formal meetings or duties, and may be requested individually or as a whole, by the current Chair of the Board of Directors to provide specific guidance on any issue impacting the mission of the Association.

B. Offices.

There shall be no officers of the Council.

C. Voting Privileges.

Members may attend all meetings of the Board of Directors but shall not be entitled to vote. Separately, members shall be eligible for appointment or election to serve on all Committees of the Board of Directors and in that capacity shall be entitled to vote except on the Executive Committee and the Governance & Nominating Committee.

**ARTICLE V**

**National Leadership Council**

**SECTION 1. Members.**

Members of the National Leadership Council shall be persons of influence and stature, the benefits of whose advice and assistance is sought by the Association and who accept an invitation by the Board of Directors to serve on the Council.

**SECTION 2. Functions.**

Members of the Council shall be informed of their obligations and privileges when invited to serve on the Council. There shall be no officers of the Council and its members shall have no formal meetings or duties, but may be requested by the Board of Directors or the staff of the Association, personally, by telephone, by letter, by facsimile transmission, E-mail or other similar electronic means of communication to assist in forwarding the program of the Association, to develop Chapter leadership, to give professional guidance to the staff of the Association commensurate with the individual's training and experience and to serve as speakers to appropriate audiences. Members of the Council are eligible to serve on Committees of the Board of Directors. Tenure on the Council shall be for three years from the meeting at which the member is elected, subject to the right of the Board of Directors at any time to remove any member by written notice to such member and the right of any member to resign at any time by written notice to the Board of Directors.

## ARTICLE VI

### Directors

#### **SECTION 1. Powers.**

The business and the property of the Association shall be managed by its Board of Directors, which may exercise all such powers of the Association and do all such acts and things as are not reserved to the Members by statute, the Certificate of Incorporation, by the Statement of Relationship, or by these Bylaws

#### **SECTION 2. Number, Terms and Qualifications of Directors.**

##### A. Directors.

(i) Number. The number of Directors, exclusive of the Directors referred to in Sections 2B, 2C, 2D and 2E of this Article VI, shall be such number not exceeding sixty-four as shall be determined from time to time by resolution of the Board of Directors.

(ii) Qualifications. The qualifications of Directors shall be as determined from time to time by resolution of the Board of Directors, provided, however, at least one-third of the Directors (exclusive of the Directors referred to in Sections 2B, 2C, 2D and 2E of this Article VI) shall be persons with Chapter Experience (as defined in Article XVIII) and there shall be at least one Director having Chapter Experience from each of the ten Regions (as defined in Article XVIII). A Director shall not be deemed to be from a Region unless his or her principal place of residence is in the Region.

(iii) Method of Election. The Board of Directors may elect Directors by a vote at any meeting of the Board of Directors.

(iv) Terms. Except for the terms of office of Directors elected to fill vacancies (see Section 9 of this Article VI), the term of office to which each Director referred to in Section 2A (as distinguished from those referred to in Sections 2B, 2C, 2D and 2E) of this Article VI shall be elected and shall begin immediately after the meeting of the Board of Directors at which such election occurs and shall end, if such meeting is an Annual Meeting, immediately after the second Annual Meeting following such meeting, or if such meeting is not an Annual Meeting, immediately after the third Annual Meeting following such meeting.

##### B. Founding President/Honorary Chair Director.

In recognition of his central role in the creation and development of the Association, Jerome H. Stone shall be designated, upon election, as Founding President and Honorary Chair with a lifetime membership to the Board of Directors with all rights and privileges thereof.

##### C. Honorary Director/Honorary Vice Chair.

In recognition of her central role in the development of the Association, Yasmin Aga Khan shall be designated, upon election, an Honorary Director, and for as long as she shall serve as an Honorary Director, shall be accorded the title of Honorary Vice Chair.

D. Honorary Directors.

The Board of Directors may from time to time elect as Honorary Directors such persons as they shall deem appropriate. Honorary Directors may attend all meetings of the Board of Directors but shall not be entitled to vote. The term of office of each Honorary Director shall commence with the election of such Honorary Director. If such Honorary Director is elected at an annual meeting, the term shall expire immediately after the second annual meeting following election. If such Honorary Director is elected other than at an annual meeting, the term shall expire immediately after the third annual meeting following such election.

E. Emeritus Directors.

The Board of Directors may from time to time elect as a Director Emeritus a person who has served with distinction as a Director and who is not eligible for re-election as a Director. Each Director Emeritus shall have lifetime tenure, may attend all meetings of the Board of Directors but shall not be entitled to vote.

**SECTION 3. Limitations.**

A. Directors Generally.

No Director elected pursuant to Section 2A of this Article VI shall serve as such a Director more than four consecutive terms exclusive of any interim term to which such Director may be appointed to fill a vacancy. A Director who has served four consecutive terms shall be eligible for reelection one year after the expiration of such Director's final consecutive term.

B. Chair and Senior Vice Chair .

The provisions of Section 3A of this Article VI notwithstanding, a Director who is Chair of the Association may continue to serve as a Director for so long as he or she shall continue as Chair, and a Director who is Senior Vice Chair of the Association may continue to serve as a Director for so long as he or she shall continue as Senior Vice Chair or as Chair. Furthermore, the Chair may continue to serve as a Director for a period of two years after the expiration of his or her term as Chair.

#### **SECTION 4. Meetings.**

A. Annual Meeting. The Board of Directors shall hold its Annual Meeting at such time and place as the Board of Directors may determine by resolution.

B. Regular Meetings. Regular meetings of the Board of Directors shall be held at least twice a year, at such time and place as may be determined by the Chair, with the advice and consent of the Board of Directors. The annual meeting of the Board of Directors may be a regular meeting.

C. Special Meetings. Special meetings of the Board of Directors may be called by the Chair or upon written request to the Secretary signed by at least one-fourth of the currently serving Directors.

#### **SECTION 5. Notice of Meetings.**

A. Notice. Each Director shall be given written notice of each meeting of the Board of Directors at least fourteen days prior to such meeting.

B. Content of Notice. Notices of meetings shall state the time and place and, for a special meeting, the agenda to be considered at the meeting.

C. Manner of Notice. Notices shall be deemed to have been given by mail when deposited in the United States mail, by electronic mail or facsimile at the time of sending, and by messenger at the time of delivery by the messenger. Notices by mail, electronic mail, facsimile or messenger shall be sent to each Director at the address designated by him or her for that purpose, or, if none has been so designated, at his or her last known residence or business address.

D. Waiver of Notice. Notice of a meeting of the Board of Directors need not be given to any Director who submits a signed waiver of notice whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to him or her.

#### **SECTION 6. Quorum.**

One-third of the Directors currently elected and serving shall be a quorum for each meeting of the Board of Directors.

#### **SECTION 7. Removal.**

Any Director may be removed by the Board of Directors with or without cause upon the vote of seventy-five percent of the Directors present and voting at any regular or special meeting of the Board.

**SECTION 8. Compensation.**

No Director shall receive, directly or indirectly, any salary, compensation, or emolument from the Association.

**SECTION 9. Vacancies.**

Any vacancy in the Board of Directors resulting from the death, resignation or removal of a Director prior to the end of the regular term of such Director may be filled for the balance of such term by vote of the Board of Directors.

**SECTION 10. Participation in Meetings by Conference Telephone.**

Any one or more members of the Board of Directors may participate in a meeting of the Board of Directors by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other, and participation in a meeting pursuant to this By-Law shall constitute presence in person at such meeting.

**SECTION 11. Informal Action.**

Any action required to be taken at a meeting of the Board of Directors or any other action which may be taken at a meeting of the Board of Directors may be taken without a meeting if the consent sent in writing or by electronic mail with signature, setting forth the action so taken, shall be signed by all members of the Board of Directors entitled to vote with respect to the subject matter thereof. Such consent shall have the same force and effect as the unanimous vote of the Board of Directors.

**ARTICLE VII**

**Officers**

**SECTION 1. Officers.**

The officers of the Association who shall be Directors of the Association shall be the Chair, one or more Senior Vice Chairs, one or more Vice Chairs, Secretary, and Treasurer. Officers of the Association who shall not be Directors shall be the President/Chief Executive Officer, one or more Executive Vice Presidents, Senior Vice Presidents, Vice Presidents, one or more Assistant Secretaries, and one or more Assistant Treasurers. No officer not specified in the first sentence shall be a member of the Board of Directors.

**SECTION 2. Election and Term of Office.**

The officers of the Association who are Directors shall be elected for a term of one year by the Board of Directors at its annual meeting. If the election of such officers shall not be held at such meeting, such election shall be held as soon thereafter as conveniently may be. Vacancies in such offices may be filled at any meeting of the Board of Directors. Each such officer shall hold office until the next annual meeting of the Board of Directors and until his or her successor shall have been duly elected and shall have qualified. Terms of such office for

such officers shall begin immediately following the annual meeting. The officers of the Association who shall not be Directors shall be appointed by resolution of the Board of Directors and shall serve at the pleasure of the Board of Directors.

**SECTION 3. Limitations.**

The Chair may serve a maximum of three one-year terms, except that, under extraordinary circumstances and as approved by the Board of Directors upon the vote of seventy-five percent of the Directors present and voting at any regular or special meeting of the Board, the Chair may serve not more than one additional one-year term.

**SECTION 4. Removal.**

Any officer or agent elected or appointed by the Board of Directors or by the President and Chief Executive Officer may be removed by majority vote of the currently serving members of the Board of Directors whenever in the judgment thereof the best interests of the Association would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the officer or agent so removed.

**SECTION 5. Vacancies.**

Any vacancy in any office because of death, resignation, removal, disqualification or otherwise, may be filled by the Board of Directors for the unexpired portion of the term at any meeting of the Board of Directors.

**SECTION 6. Chair.**

The Chair of the Board of Directors shall, in general, supervise and control all of the business and affairs of the Association. He or she shall preside at all meetings of the Members and the Board of Directors. He or she may execute with the Secretary or any other proper officer of the Association authorized by the Board of Directors, any deeds, mortgages, contracts, or other instruments which the Board of Directors may have authorized to be executed, except in cases where the signing and execution thereof shall be expressly delegated by the Board of Directors or by these By-laws or by statute to some other officer or agent of the Association. The Chair, in general, shall perform all duties incident to the office of Chair of the Board and such other duties as may be prescribed by the Board of Directors from time to time.

**SECTION 7. Senior Vice Chair.**

In the absence of the Chair, or in the event of the inability of the Chair to act, the Senior Vice Chair (or if there shall be more than one Senior Vice Chair, the Senior Vice Chair designated by the Board of Directors, the Executive Committee or the Chair, any designation by the Board of Directors to have priority over any designation by the Executive Committee or the Chair and any designation by the Executive Committee to have priority over any designation by the Chair) shall perform the duties of the Chair, and when so acting, shall have all of the powers and, shall be subject to all of the restrictions upon the Chair. The Senior Vice Chair (or if there shall be more than one Senior Vice Chair, then the Senior Vice Chairs) shall, in addition,

perform such other duties as may from time to time be assigned to him or her or them by the Chair or by the Board of Directors.

**SECTION 8. Vice Chair.**

In the absence or inability to act of the Chair and the Senior Vice Chair, or if there should be more than one Senior Vice Chair, then in the absence or inability to act of all of the Senior Vice Chairs, the Vice Chair (or if there shall be more than one Vice Chair, the Vice Chair designated by the Board of Directors, the Executive Committee or the Chair, any designation by the Board of Directors to have priority over any designation by the Executive Committee or the Chair and any designation by the Executive Committee to have priority over any designation by the Chair) shall perform all of the duties of the Chair, and when so acting, shall have all of the powers of and shall be subject to all of the restrictions upon the Chair. Any Vice Chair shall perform such other duties as from time to time may be assigned to him or her by the Chair or the Board of Directors.

**SECTION 9. Secretary.**

The Secretary shall keep the minutes of the meetings of Members and the Board of Directors in one or more books provided for that purpose. He or she shall be the custodian of the corporate records and, if required by law, shall see that the seal of the Association is affixed to all documents the execution of which on behalf of the Association under its seal is duly authorized in accordance with the provisions of these By-laws. The Secretary shall see that all notices are duly given in accordance with the provisions of these By-laws or as required by law, keep a register of the post office address of each Member and Director which shall be furnished to the Secretary by such Member or Director, be responsible for all correspondence of the Board of Directors and, in general, perform all duties incident to the office of Secretary and such other duties as may be from time to time assigned to him or her by the Chair or the Board of Directors.

**SECTION 10. Treasurer.**

The Treasurer shall have charge and custody of, and shall be responsible for, all funds and securities of the Association, and shall be responsible for receiving and giving receipts for monies due and payable to the Association from any source whatsoever, and for receiving and depositing all such monies in the name of the Association in such banks, trust companies, or other depositories as shall be selected in accordance with the provisions of these By-laws. If required by the Board of Directors, the Treasurer shall give a bond for the faithful discharge of his or her duties in such sum and having such surety or sureties as the Board of Directors shall determine. The Treasurer, in general, shall perform all the duties incident to the office of Treasurer and such other duties may as from time to time be assigned to him or her by the Chair or by the Board of Directors.

**SECTION 11. President/Chief Executive Officer.**

The Board of Directors by resolution may appoint a President/Chief Executive Officer of the Association as the Board shall deem appropriate. The President/Chief Executive Officer shall not be a member of the Board of Directors. The President/Chief Executive Officer shall, subject to the control of the Chair and the Board of Directors, supervise and control the day-to-day affairs of the Association. The President/Chief Executive Officer shall perform all duties incident to this office and any other duties that may be required by these By-laws or prescribed by the Chair or the Board of Directors.

**SECTION 12. Executive Vice Presidents; Senior Vice Presidents; Vice Presidents.**

The Board of Directors by resolution may appoint one or more Executive Vice Presidents and other officers as the Board of Directors shall deem appropriate. The Executive Vice Presidents and other officers so appointed may hold such titles, including without limitation Executive Vice President/Chief Operating Officer and Executive Vice President/Chief Program Officer, and shall have such ranking, as the Board may designate. In addition to officers so appointed by the Board, the President/Chief Executive Officer may from time to time appoint one or more Senior Vice Presidents, Vice Presidents and Assistant Vice Presidents having such titles as the President may designate; provided, however, no such title shall imply a ranking equivalent to Executive Vice President or any other ranking higher than Senior Vice President. No officer not specified in the first sentence of Section 1 of this Article shall be a member of the Board of Directors. All officers appointed pursuant to this section, as administrative officers of the Association, shall assist the President/Chief Executive Officer and shall, subject to the control of the Chair, the Board of Directors, and the President/Chief Executive Officer, perform all duties incident to this office and any other duties that may be required by these By-Laws or prescribed by the Chair, the Board of Directors or the President/Chief Executive Officer. In the absence of the President/Chief Executive Officer, or in the event of his or her inability to act, the Executive Vice Presidents or other officers appointed by the Board, in the order designated by the Board, or, in the absence of such designation, in the order designated by the Chair, or, in the absence of any such designation, in the order designated, by the President, shall perform all of the duties of President/Chief Executive Officer, and when so acting, shall have all of the powers of and shall be subject to all of the restrictions upon the President/Chief Executive Officer.

**SECTION 13. Assistant Secretaries and Assistant Treasurers.**

The Board of Directors by resolution may appoint such Assistant Secretaries and Assistant Treasurers as the Board of Directors shall deem appropriate. If required by the Board of Directors, each Assistant Treasurer shall give a bond for the faithful discharge of his or her duties in such sum and having such sureties as the Board of Directors shall determine. The Assistant Secretaries and Assistant Treasurers in general shall perform such duties as shall be assigned to them by the Secretary or the Treasurer or by the Chair, the Board of Directors or the President/Chief Executive Officer, as applicable.

## **ARTICLE VIII**

### **Committees**

#### **SECTION 1. Committees of Directors.**

The Board of Directors shall have the following standing committees: Executive, Finance, Chapter, Program, Public Policy, Marketing and Communications, Development, Governance and Nominating, Human Resources, Planning, and Diversity and Inclusion.

#### **SECTION 2. Executive Committee.**

The Executive Committee shall supervise the affairs of the Association and regulate its internal economy, approve expenditures and commitments according to policies prescribed by the Board of Directors, act for and carry out the established policies of the Association as defined by the Board of Directors, including the Policies and Procedures, report to the Board of Directors at each meeting of the Board of Directors and have such other additional powers as may be by law or resolution of the Board of Directors provided. The Executive Committee shall have and may exercise all authority of the Board of Directors in the management of the Association, subject to the limitations contained in the Delaware Corporation Law. At each of its annual meetings, the Board of Directors by duly adopted resolution shall appoint an Executive Committee consisting of such number of Directors and members of the Council of Former Chairs as the Board of Directors shall from time to time determine and including the Officers of the Association who are Directors. The Chair of the Board of Directors shall be the chair of the Executive Committee. The Executive Committee may hold regular meetings monthly or as it may otherwise determine, at such place and at such times and upon such notice as it may determine. Special meetings of the Executive Committee may be called at any time by the chair or by any three of its members, by notice delivered personally or by mail, telephone, electronic mail or facsimile at least seven days prior to the meeting. A majority of the currently serving members of the Executive Committee shall constitute a quorum for all purposes.

#### **SECTION 3. Finance Committee.**

The Finance Committee shall consist of at least three Directors and shall include the Treasurer. The Finance Committee shall recommend an auditor and have an annual audit prepared by an independent firm of certified public accountants, and, after receiving such report of such audit, prepare a report thereof for the Executive Committee and Board of Directors. The Finance Committee also shall prepare a projected budget for each fiscal year to be presented to the Board of Directors for approval.

#### **SECTION 4. Chapter Committee.**

The Chapter Committee shall provide assistance to new groups to prepare them for membership in the Association. The Chapter Committee shall serve also as a resource for new membership and existing groups for developing Chapter activities and shall consider applications for membership in the Association in accordance with eligibility criteria and policies adopted by the Board of Directors.

## **SECTION 5. Program Committee.**

The Program Committee shall build the Association's leadership position as the resource for educational information on Alzheimer's Disease and shall provide assistance and guidance to the Association on the issues of service to patients and families. The Program Committee shall work to stimulate the development of appropriate service programs in the Chapter network, and the nursing home industry and provider community, as well as work to advance research in the area of patient care techniques and family support services such as respite care.

## **SECTION 6. Public Policy Committee.**

The Public Policy Committee shall work for improved public policy and needed legislation for patients and families affected by Alzheimer's Disease and related disorders. The Public Policy Committee shall identify, develop, analyze and present national and state public policy and programs on behalf of the Association and is responsible for federal and state advocacy on issues including, but not limited to, research, long term care financing, patient and family services, health professional education, caregiver training, ethics and legal issues. The Public Policy Committee may also establish liaisons and broaden the Association's base of support among organizations sharing common public policy objectives.

## **SECTION 7. Marketing and Communications Committee .**

The Marketing and Communications Committee shall oversee the Association's efforts to inform, communicate, position and promote the Association's goals, perspectives, products, programs and services to its audiences. This shall include activities for information sharing and communication throughout every part of the Association.

## **SECTION 8. Development Committee.**

The Development Committee shall serve to coordinate fund raising efforts of the Association.

## **SECTION 9. Governance and Nominating Committee.**

At each of its annual meetings, the Board of Directors by duly adopted resolution shall appoint a Governance and Nominating Committee consisting of not less than nine nor more than fifteen individuals currently serving either as a Director or as a Member of the Council of Former Chairs. At least one-third of the Governance and Nominating Committee shall be Directors having Chapter Experience. The Governance and Nominating Committee shall assist the Board in ensuring the successful governance of the Association through Board assessment, recruitment, nominations, orientation and development. The Governance and Nominating Committee shall nominate candidates for Directors, officers and members of the Executive Committee. The Governance and Nominating Committee may nominate candidates for Director Emeritus, Honorary Director and the National Leadership Council and present to the Board for approval the candidates for MSAC membership.

## **SECTION 10. Human Resources Committee.**

The Human Resources Committee shall oversee and monitor the process and programs by which Association employees are recognized and rewarded within the organization. The Human Resources Committee shall review and approve the policies and procedures regarding compensation, benefits, performance measurements, training and development initiatives, and other related processes and programs.

**SECTION 11. Planning Committee.**

The Planning Committee shall identify and prioritize future needs and directions of the Association by maintaining an ongoing strategic planning process and by identifying future trends and opportunities and by positioning the Association to develop, maintain and enhance a leadership role.

**SECTION 12. Diversity and Inclusion Committee**

The Diversity and Inclusion Committee shall work to enhance the Association's capabilities to serve multicultural populations and to increase representation of diverse populations who use the Association's services and products, and who serve as volunteers and staff of the Association.

**SECTION 13. Special Committees.**

Special committees may be designated by resolution adopted by a majority of the Directors present at any meeting.

**SECTION 14. Committee Members.**

Except as provided in Sections 2 and 9 of this Article VIII, the Chair of the Board of Directors shall appoint all committee members in consultation with the committee chair. All members of the Executive Committee and the Governance and Nominating Committee shall be Directors, and the membership of all other committees shall include at least two Directors. The Chair shall be a member of the Executive Committee. The Treasurer shall be a member of the Finance Committee. Each member shall continue as a member until the next annual meeting of the Board of Directors of the Association and until his or her successor is appointed and shall qualify, unless the committee shall be sooner terminated, or such member shall be removed from such committee or such member shall resign or cease to qualify as a member of the committee.

**SECTION 15. Committee Chair.**

One member of each committee, except the Executive Committee, shall be appointed chair of such committee by the Chair of the Board of Directors. The Chair of the Board of Directors shall be the chair of the Executive Committee.

**SECTION 16. Vacancies.**

Vacancies in the membership of any committee may be filled by appointments made in the same manner as provided in the case of the original appointments.

**SECTION 17. Quorum.**

One-third of the whole committee shall constitute a quorum and the act of a majority of the members of the committee present at a meeting at which a quorum is present shall be the act of the committee.

**SECTION 18. Removal.**

Any committee member appointed by the Board of Directors may be removed at any time by action of the Board of Directors. Any committee member appointed by the Chair of the Board of Directors may be removed at any time by the Chair of the Board of Directors.

**SECTION 19. Rules.**

Each committee may adopt rules for its own governance not inconsistent with these By-laws or with rules adopted by the Board of Directors.

## **ARTICLE IX**

### **Chapters**

#### **SECTION 1. Purpose.**

The Chapters of the Association are non-voting members of the Association and shall be the principal local community contacts of the Association, and shall be charged with carrying out the purposes of the Association within the territory of the Chapter.

#### **SECTION 2. Formation.**

A. Any group of twenty-five or more persons may apply for membership as a chapter by following the Policies and Procedures of the Association (as defined in Article XVIII), as in effect from time to time and by demonstrating to the satisfaction of the Board of Directors the willingness and ability of the applicant to abide by the Policies and Procedures and the Statement of Relationship, and to meet the Chapter Standards established by the Board of Directors.

B. Upon proper application and the showing required, the applicant shall become a Chapter upon (i) vote of two-thirds of the Directors present for such vote by the Board of Directors, and (ii) the execution and delivery by such Chapter and the Association of a Statement of Relationship (as defined in Article XVIII).

#### **SECTION 3. Chapter Standards.**

A. The Board of Directors of the Association, by resolution of the Board of Directors, may, from time to time, establish chapter standards of operation, service and support as deemed by the Board of Directors to be in the best interests of the Association.

B. The establishment of such chapter standards by the Board may occur only after notice of not less than 30 days to all Chapters and an opportunity for Chapters to be heard on any proposed Chapter Standards.

#### **SECTION 4. Chapter Records.**

A. Each Chapter shall keep correct and complete books and records of account and minutes of the proceedings of its members, board of directors and committees, and shall keep at the registered or principal office a record giving the names and addresses of the members of the Chapter entitled to vote. All books, records and minutes or copies thereof, of the Chapter will be provided to the duly authorized representatives of the Association upon request.

B. Each Chapter shall prepare and file in a complete and timely fashion all reports required by law to be prepared and filed by such Chapter, together with such additional reports as may be required by the Policies and Procedures of the Association from time to time in effect.

C. After the end of its fiscal year, each Chapter shall furnish to the Association financial statements in accordance with the Policies and Procedures and Chapter Standards then in effect.

D. Notice of each meeting of the board of directors of each Chapter or of any committees thereof and/or of the members of the Chapter shall be sent to the President of the Association concurrently with the general notice given or sent by the Chapter in regard to such meeting. Duly authorized representatives of the Association shall be allowed to attend and participate, but not vote, in any such meeting. A copy of the minutes of each such meeting shall be provided to the Association within 30 days of such meeting.

#### **SECTION 5. Good Standing.**

A. A Chapter, once formed in accordance with these By-laws, shall be deemed to be a Chapter in Good Standing unless designated otherwise by resolution of the Board of Directors of the Association, except that a Chapter which has had its assets frozen, attached, liened or otherwise impeded by legal compulsion, or which has been found to be in violation of any law of the United States, its territories, states or municipalities, shall be deemed not to be in good standing without action of the Board of Directors of the Association.

B. Except as set out at Section 5.A. above, a Chapter may be designated to be Not in Good Standing only upon good cause shown and upon a vote of two-thirds of the Directors present and voting at a meeting of the Board of Directors. As applied to this paragraph, good cause shall include the following:

1. failure to abide by the terms of the Statement of Relationship executed by such Chapter; or
2. failure to abide by the Policies and Procedures of the Association then in effect; or
3. failure to meet the Chapter Standards then in effect; or
4. violation of any laws of the United States, its territories, states or municipalities; or
5. any other basis expressly set forth in these By -laws.

C. A Chapter designated as Not in Good Standing shall be so notified by the Secretary of the Association within 30 days of such designation.

D. A Chapter designated as Not in Good Standing shall have the following rights:

1. Such Chapter, within 30 days of receiving notice of such designation, may request reconsideration of the designation at the next regular meeting of the Board of Directors, though a request for reconsideration

shall not stay any disability or further action resulting from such designation.

2. Such Chapter, upon achieving compliance, and upon a showing of the same to the Board of Directors, may apply to be re-designated a Chapter in Good Standing.

**SECTION 6. Disaffiliation.**

A. The procedure for disaffiliation of a Chapter shall be established by resolution of the Board of Directors.

B. No Chapter may be disaffiliated except by a vote of two-thirds of the Directors present and voting at a meeting of the Board of Directors and upon a prior designation of the Chapter as being Not in Good Standing and good cause shown as set out at Article VIII, Section 5.B.

C. A Chapter which has been disaffiliated shall be so notified by the Secretary of the Association within ten days of such disaffiliation.

D. A Chapter which has been disaffiliated shall have the right to request a rehearing of its disaffiliation by the Executive Committee of the Board at its next regular meeting following receipt of a request for rehearing, provided such request is made within 30 days of the notice of disaffiliation. On rehearing, a two-thirds vote of the Executive Committee members present and voting at such meeting shall be required to uphold the disaffiliation then being considered.

E. A Chapter may voluntarily disaffiliate by requesting disaffiliation, and upon approval of the Board of Directors.

## **ARTICLE X**

### **Contracts, Checks, Deposits and Funds**

#### **SECTION 1. Contracts.**

The Board of Directors may authorize any officer or officers, agent or agents of the Association, in addition to the officers so authorized by these By-laws, to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Association and such authority may be general or confined to specific instances.

#### **SECTION 2. Checks, Drafts, Etc.**

All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Association shall be signed by such officer or officers, agent or agents of the Association and in such manner as shall from time to time be determined by resolution of the Board of Directors. In the absence of such determination by the Board of Directors, such instruments shall be signed by the Treasurer or an Assistant Treasurer or the President and countersigned by the Chair or a Vice Chair of the Association.

#### **SECTION 3. Deposits.**

All funds of the Association shall be deposited from time to time to the credit of the Association in such banks, trust companies or other depositories as the Board of Directors may select.

#### **SECTION 4. Gifts.**

The Board of Directors may accept on behalf of the Association any contribution, gift, bequest or devise for the general purposes or for any special purpose of the Association.

## **ARTICLE XI**

### **Certificate of Membership**

#### **SECTION 1. Authority.**

The Board of Directors may provide for the issuance of cards or other certificates evidencing membership in the Association which shall be in such form and upon such terms as may be determined by the Board. All such certificates shall be consecutively numbered. The name and address of each Member and the date of issuance of the corresponding membership certificate shall be entered on the records of the Association. If any such certificate shall become lost, mutilated or destroyed a new certificate may be issued therefor upon such terms and conditions as the Board of Directors may determine. Certificates of membership shall not be transferable.

## **SECTION 2. Issuance.**

When a Chapter or other person eligible for membership in the Association has applied for membership and has paid any initiation fee and dues that may then be required, a certificate of membership shall be issued in his or its name and delivered to such applicant by the Secretary, if the Board of Directors shall have provided for the issuance of certificates of membership under the provisions of Section 1 of this Article.

## **ARTICLE XII**

### **Books and Records**

The Association shall keep correct and complete books and records of account and shall also keep minutes of the proceedings of its Members, Board of Directors and committees having any of the authority of the Board of Directors, and shall keep at the registered or principal office a record giving the names and addresses of the Members entitled to vote. All books and records of the Association may be inspected by any Member, or agent or attorney for such Member, for any proper purpose.

## **ARTICLE XIII**

### **Fiscal Year**

The fiscal year of the Association shall begin on the first day of July and shall end on the last day of June in each year.

## **ARTICLE XIV**

### **Assessments**

The Board of Directors by resolution may determine from time to time the amount, manner and method of payment of the assessments payable to the Association. Failure to make timely payment of such assessments may be grounds for determination that a Chapter is Not in Good Standing or for disaffiliation of such Chapter.

## **ARTICLE XV**

### **Seal**

The Board of Directors may provide a corporate seal which shall be in the form of a circle and shall have inscribed thereon the name of the Association and the words "Corporate Seal, Delaware."

## **ARTICLE XVI**

### **Waiver of Notice**

Whenever any notice is required to be given under the provisions of the Delaware Corporation Law, or under the provisions of the Certificate of Incorporation or by the Bylaws of the Association, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated thereon, shall be deemed equivalent to the giving of such notice.

## **ARTICLE XVII**

### **Compensation and Conflicts of Interest**

#### **SECTION 1: Compensation.**

Except as may be specifically provided from time to time by resolution of the Board of Directors, no Director, officer of the Board of Directors, or such other person or persons as may be designated from time to time in guidelines adopted by the Board of Directors (hereinafter "interested person") shall receive any salary, fee, payment, honorarium or other compensation or thing of value of any kind from the Association or other party as compensation for such interested person's service to the Association.

#### **SECTION 2: Conflicts of Interest.**

A. No individual, interested person or Chapter shall (i) engage in any course of conduct which may result in an actual or potential conflict of interest with the Association or any Chapter or (ii) take any position publicly as a representative of the Association or any Chapter which has not been approved by the Association or such Chapter as the case may be.

B. Any known or reasonably foreseeable actual or potential conflict of interest shall be disclosed to the Board of Directors, or its committee designee, by the Chapter or interested person whose interests are or may appear to be in conflict with the Association.

C. When any such conflict of interest is relevant to a matter requiring action by the Board of Directors or any committee of the Board, the interested person or Chapter shall disclose such conflict to the Board of Directors or such committee, and such interested person or Chapter representative shall not vote on the matter. Further, the interested person or representative from a Chapter having a conflict shall retire from the room in which the Board or the committee is meeting and shall not participate in any deliberation or decision regarding the matter under consideration. However, that interested person or representative from a Chapter shall provide the Board or committee, upon request, with all information relevant to the matter under consideration.

D. The minutes of the meeting of the Board or committee shall reflect that the conflict of interest was disclosed and that the interested person or Chapter representative was not present during any discussion of the matter and did not vote on the matter in person or by proxy. When there is doubt as to whether a conflict of interest exists, the matter shall be resolved by a vote of the Board of Directors or the committee, as the case may be, excluding the interested person or representative from a Chapter concerning whom the doubt has arisen.

E. A copy of this By-Laws Article and any related ethical policy or guidelines, as from time to time adopted or amended by the Board of Directors, shall be presented: (i) to all interested persons serving the Association and all Chapters of the Association at the time of any such adoption or amendment and in no event less often than annually; and (ii) to all individuals seeking to serve the Association as an interested person prior to requesting any such individual to execute a conflict of interest disclosure statement.

F. A conflict of interest disclosure statement shall be completed, executed and filed with the Association by:

- (i) All individuals seeking to serve the Association as an interested person prior to such individual commencing his or her service to the Association at such time and in such manner as may be provided in guidelines adopted by the Board of Directors.
- (ii) All interested persons serving the Association, from time to time, as may be required by the Board of Directors, this By-Laws Article or any other related ethical policy or guideline adopted by the Board of Directors, and in no event less often than annually.
- (iii) **SECTION 3: Failure to Comply.**

The failure of an individual, interested person or Chapter to comply with this By - Laws Article or any other ethical policy or guideline adopted by the Board of Directors shall be cause:

- (i) For an individual not yet serving the Association as an interested person, to terminate said individual's application or nomination to serve the Association as an interested person.
- (ii) For an interested person, to remove such interested person immediately from his or her position with the Association.
- (iii) For a Chapter, to commence disaffiliation proceedings as provided in Article IX, Section 6, of the Association's By-Laws.

## ARTICLE XVIII

### Definitions

The terms set forth below when used in these By -laws shall have the meanings set forth therein.

1. The Association. The "Association" is Alzheimer's Disease and Related Disorders Association, Inc., a Delaware corporation, also conducting business as Alzheimer's Association.

2. Chapter. A "Chapter" is a Chapter of the Association as described in Articles IV and IX.

3. Statement of Relationship. A "Statement of Relationship" is an agreement, so entitled, between a Chapter and the Association setting forth the respective rights and obligations of the parties.

4. Chapter Experience. "Chapter Experience" is (a) experience for a minimum of two years as an officer of a Chapter, a board member of a Chapter, or an active participant of a committee of a Chapter or other experience with a Chapter deemed by the Governance and Nominating Committee to be substantially equivalent to such experience, combined with (b) the written endorsement of such person's suitability to serve as a Director and of his or her qualifying experience with such Chapter evidenced by a resolution of such Chapter's board of directors or executive committee.

5. Directors. The "Directors" are the Directors of the Association. When the term "Board of Directors" is used in these By -laws, it refers to the board of directors of the Association.

6. Members. The "Members" are the Members of the Association as defined in Article III.

7. Officers. The "Officers" are the officers of the Association as set forth and defined in Article VII.

8. Policies and Procedures. The "Policies and Procedures" are the policies, procedures, rules and regulations governing Chapters as adopted from time to time by the Association. References to the Policies and Procedures herein shall mean and refer to the Policies and Procedures currently in effect as opposed to those in effect at some prior time. Policies and Procedures may be changed from time to time by the Association, and the Chapters shall abide by such changed Policies and Procedures as if they were in effect at the time of their affiliation with the Association.

9. Regions. The "Regions" of the Association are the following ten regions:

Region I - Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont.

Region II - New Jersey and New York.

Region III - Delaware, District of Columbia, Maryland, Pennsylvania, Virginia and West Virginia.

Region IV - Alabama, Florida, Georgia, Mississippi, North Carolina and South Carolina.

Region V - Indiana, Kentucky, Ohio and Tennessee.

Region VI - Illinois, Kansas, Missouri and Nebraska.

Region VII - Iowa, Michigan, Minnesota, North Dakota, South Dakota, and Wisconsin.

Region VIII - Arkansas, Louisiana, New Mexico, Oklahoma and Texas.

Region IX - Arizona, California, Hawaii and Nevada.

Region X - Alaska, Colorado, Idaho, Montana, Oregon, Utah, Washington and Wyoming.

The Board of Directors, by resolution, may change or realign the regions for the purposes of the Association's business.

## **ARTICLE XIX**

### **Medical and Scientific Advisory Council**

#### **SECTION 1. Medical and Scientific Advisory Council.**

The Medical and Scientific Advisory Council shall have its own by-laws which at no time shall be inconsistent with the Association's by-laws. The Medical and Scientific Advisory Council shall act as a resource for the Association in all medical and scientific matters by providing advice and recommendations to the Board of Directors on medical and scientific matters pertaining to Alzheimer's Disease and related disorders.

#### **SECTION 2. Members.**

The Medical and Scientific Advisory Council shall consist of no more than fifteen members, who shall be medical and scientific professionals elected by the Board of Directors from a list or lists of names submitted by the Nominating Committee of the Medical and Scientific Advisory Council to the Board of Directors' Governance and Nominating Committee, and the terms and guidelines of the membership shall be as outlined in Article II of the Medical and Scientific Advisory Council By-laws.

#### **SECTION 3. Officers.**

The officers of the Medical and Scientific Advisory Council shall be Chair and Vice Chair. The election and duties of such officers shall be as outlined in Article III of the By-laws of the Medical and Scientific Advisory Council.

## **ARTICLE XX**

### **Amendments**

These By-laws may be altered, amended or repealed and new By -laws may be adopted by a two-thirds majority of the Board of Directors present and voting at the Annual Meeting or any regular or special meeting of the Board. Proposed amendments to the By-laws shall be sent in writing to all Directors not less than thirty days prior to the meeting at which such amendments are to be considered.

Amended: May, 2000  
January, 2001

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part VI, Line 90a  
States with which a copy of the return is filed  
FEIN # 13-3039601  
Year ended June 30, 2001

**State Registrations / Filings for Solicitation of Charitable Contributions**

**List of States**

Alabama	New Hampshire
Arizona	New Jersey
Arkansas	New Mexico
California	New York
Connecticut	North Carolina
Delaware	North Dakota
District of Columbia	Ohio
Florida	Oklahoma
Georgia	Oregon
Illinois	Pennsylvania
Kansas	Rhode Island
Kentucky	South Carolina
Louisiana	South Dakota
Maine	Tennessee
Maryland	Utah
Massachusetts	Washington
Michigan	West Virginia
Minnesota	Wisconsin
Mississippi	

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Part VIII  
Relationship of activities to accomplishment of exempt purposes  
FEIN # 13-3039601  
Year ended June 30, 2001

Line 93d - Program service revenue: Safe Return Registration Fees

The Alzheimer's Association derives income from registration fees for the Safe Return program.

This is the Association's nationwide bracelet identity program, created for those with Alzheimer's who "wander" and may not be able to find their way home. As offering patient and family services to aid those affected by the disease is one of the exempt purposes of this organization, these fees do not constitute Unrelated Business income and therefore were not reported on Form 990-T.

Line 101 - Net income or (loss) from special events

The Alzheimer's Association derives income from the sale of tickets to the two annual Rita Hayworth galas.

Proceeds from these galas are used for research. Investigating the causes, preventions, treatments, and cures for the disease is one of the exempt purposes of this organization. Therefore, these sales do not constitute Unrelated Business income and were not reported on Form 990-T.

Line 102 - Gross profit or (loss) from sales of inventory

The Alzheimer's Association derives income from the sale of educational materials to local chapters of the organization and other interested parties.

These books provide information regarding Alzheimer's Disease; no advertising is contained in these volumes. As educating the public about Alzheimer's is one of the exempt purposes of this organization, these sales do not constitute Unrelated Business income in accordance with Reg. 1.513-1(d) 1 & 2 and therefore were not reported on Form 990-T.

Alzheimer's Disease and Related Disorders Association, Inc.  
Form 990, Schedule A, Part III, Line 4b  
Statement about grants  
FEIN # 13-3039601  
Year ended June 30, 2001

A Medical and Scientific Advisory Council composed of individuals knowledgeable in the field of Medical Research reviews all proposals from organizations interested in receiving grants, as it is the purpose of this organization to encourage new research into the causes of and cures for Alzheimer's Disease. Grants are approved only for direct research expenses related to the organization's exempt purposes which show potential for new discoveries.