Consolidated Financial Statements and Supplementary Information and Report of Independent Certified Public Accountants and Single Audit Reports

Alzheimer's Association

June 30, 2025 and 2024

Contents	Report of Independent Certified Public Accountants	3
	Consolidated Financial Statements	
	Consolidated statements of financial position	6
	Consolidated statements of activities	7
	Consolidated statements of functional expenses	9
	Consolidated statements of cash flows	11
	Notes to consolidated financial statements	12
	Supplementary Information	
	Consolidating statements of financial position	30
	Consolidating statements of activities	32
	Single Audit Reports	
	Schedule of expenditures of federal awards	35
	Notes to the schedule of expenditures of federal awards	39
	Report of Independent Certified Public Accountants on Internal Control Over Financial Reporting and on Compliance and Other Matters Required by Government Auditing Standards	40
	Report of Independent Certified Public Accountants on Compliance for Each Major Federal Program and on Internal Control Over Compliance Required by the Uniform Guidance	42

Schedule of findings and questioned costs



GRANT THORNTON LLP

Grant Thronton Tower 171 N. Clark Street, Suite 200 Chicago, IL 60601

D +1 312 856 0200

+1 312 602 8099

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

Board of Directors Alzheimer's Association

Report on the audit of the financial statements

Opinion

We have audited the consolidated financial statements of Alzheimer's Association and affiliates (a nonprofit organization) (the "Entity"), which comprise the consolidated statements of financial position as of June 30, 2025 and 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Entity as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the consolidated financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Entity and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Entity's ability to continue as a going concern for one year after the date the financial statements are available to be issued.



Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with US GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design
 audit procedures that are appropriate in the circumstances, but not for the
 purpose of expressing an opinion on the effectiveness of the Entity's internal
 control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Entity's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating statements of financial position and activities as of and for the years ended June 30, 2025 and 2024, the schedule of expenditures of federal awards for the year ended June 30, 2025, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in



the audits of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with US GAAS. In our opinion, the accompanying supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other reporting required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 27, 2025 on our consideration of the Entity's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Entity's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Entity's internal control over financial reporting and compliance.

Chicago, Illinois

Scant Thornton LLP

October 27, 2025 (except as to the schedule of expenditures of federal awards, which is as of December 18, 2025)

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

June 30, (In thousands)

	 2025	2024			
ASSETS	_				
Cash and cash equivalents	\$ 29,551	\$	46,171		
Pledges receivable, net	61,869		58,297		
Other receivables, net	17,264		10,009		
Inventories of education materials, at cost	892		1,137		
Investments	314,101		304,945		
Prepaid expenses	7,606		9,059		
Assets held in trust	-		20		
Fixed assets, net	16,088		19,666		
Right-of-use operating assets, net	36,832		39,643		
Beneficial interest in split-interest agreements	6,402		6,315		
Beneficial interest in perpetual trusts	33,491		30,725		
Other assets	 722		747		
Total assets	\$ 524,818	\$	526,734		
LIABILITIES AND NET ASSETS					
Liabilities					
Accounts payable	\$ 14,466	\$	10,351		
Grants payable, net	110,321		117,425		
Deferred compensation payable	1,112		845		
Accrued expenses and other liabilities	31,396		32,782		
Self-insurance reserve	1,727		1,278		
Gift annuity obligations	5,894		5,707		
Contract liability	5,953		5,412		
Operating lease obligations	 41,927		46,440		
Total liabilities	 212,796		220,240		
Net assets					
Without donor restrictions	154,908		147,553		
With donor restrictions	 157,114		158,941		
Total net assets	 312,022		306,494		
Total liabilities and net assets	\$ 524,818	\$	526,734		

CONSOLIDATED STATEMENT OF ACTIVITIES

Year ended June 30, 2025 (In thousands)

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, gains and other support			
Contributions			
Cash and other financial assets	\$ 348,031	\$ 92,971	\$ 441,002
Non-financial assets	9,789	-	9,789
Conference registration and other	12,859	-	12,859
Dividends and interest, net of investment-related expenses	8,875	1,537	10,412
Net assets released from restrictions	99,382	(99,382)	
Total revenues, gains and other support	478,936	(4,874)	474,062
Expenses			
Program services			
Care, support and risk reduction	113,711	-	113,711
Research	108,094	-	108,094
Concern and awareness	118,394	-	118,394
Diversity, equity and inclusion	10,013	-	10,013
Public policy	29,880	-	29,880
Mission engagement	5,532		5,532
Total program services	385,624		385,624
Supporting services			
Fundraising	85,829	-	85,829
Management and general	22,288		22,288
Total supporting services	108,117		108,117
Total expenses	493,741		493,741
Deficiency from operations	(14,805)	(4,874)	(19,679)
Other changes in net assets			
Net realized and unrealized gains in value of investments	22,520	457	22,977
Change in value of split-interest agreements	(360)	(177)	(537)
Change in value of perpetual trusts		2,767	2,767
Total other changes in net assets	22,160	3,047	25,207
CHANGE IN NET ASSETS	7,355	(1,827)	5,528
Net assets at beginning of year	147,553	158,941	306,494
Net assets at end of year	\$ 154,908	\$ 157,114	\$ 312,022

CONSOLIDATED STATEMENT OF ACTIVITIES

Year ended June 30, 2024 (In thousands)

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, gains and other support			
Contributions			
Cash and other financial assets	\$ 342,277	\$ 89,133	\$ 431,410
Non-financial assets	11,370	-	11,370
Conference registration and other	12,309	-	12,309
Dividends and interest, net of investment-related expenses	8,965	1,545	10,510
Net assets released from restrictions	81,257	(81,257)	
Total revenues, gains and other support	456,178	9,421	465,599
Expenses			
Program services			
Care, support and risk reduction	105,676	-	105,676
Research	105,802	-	105,802
Concern and awareness	112,207	-	112,207
Diversity, equity and inclusion	9,670	-	9,670
Public policy	28,965	-	28,965
Mission engagement	4,140		4,140
Total program services	366,460		366,460
Supporting services			
Fundraising	85,056	-	85,056
Management and general	24,438		24,438
Total supporting services	109,494		109,494
Total expenses	475,954		475,954
(Deficiency) excess from operations	(19,776)	9,421	(10,355)
Other changes in net assets			
Net realized and unrealized gains (losses) in value of investments	21,691	(93)	21,598
Change in value of split-interest agreements	(246)	(416)	(662)
Change in value of perpetual trusts		2,157	2,157
Total other changes in net assets	21,445	1,648	23,093
CHANGE IN NET ASSETS	1,669	11,069	12,738
Net assets at beginning of year	145,884	147,872	293,756
Net assets at end of year	\$ 147,553	\$ 158,941	\$ 306,494

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

Year ended June 30, 2025 (In thousands)

	Program Services												Supporting Services								
	a	e, support and risk eduction	R	esearch		ncern and vareness	eq	versity, uity and clusion	Pul	olic policy		Mission gagement	Total program ervices	Fur	ndraising		nagement I general		Total pporting ervices	_	Total
Salaries and related benefits Grants and funded research Professional fees and consultants Telephone, postage and supplies Occupancy Conferences and meetings Printing and promotions	\$	72,657 1,281 13,886 1,807 6,348 5,240 3,370	\$	8,815 77,710 4,265 393 1,364 7,956 4,705	\$	53,690 - 9,304 7,757 7,096 9,647 27,639	\$	6,048 - 709 219 1,059 687 815	\$	13,742 10,640 1,385 294 1,412 1,338 140	\$	2,518 - 2,310 33 162 99 343	\$ 157,470 89,631 31,859 10,503 17,441 24,967 37,012	\$	50,094 - 8,276 4,142 4,018 10,054 6,954	\$	9,935 - 1,568 2,272 3,774 935 1,783	\$	60,029 - 9,844 6,414 7,792 10,989 8,737	\$	217,499 89,631 41,703 16,917 25,233 35,956 45,749
Miscellaneous		7,807		2,794		2,081		249		606		35	 13,572		1,505		745		2,250		15,822
Total expenses before depreciation and allowance for credit losses		112,396		108,002		117,214		9,786		29,557		5,500	382,455		85,043		21,012		106,055		488,510
Depreciation Allowance for credit losses		1,315		92		1,180 		227		323		32	 3,169		786 		811 465		1,597 465		4,766 465
Total expenses	\$	113,711	\$	108,094	\$	118,394	\$	10,013	\$	29,880	\$	5,532	\$ 385,624	\$	85,829	\$	22,288	\$	108,117	\$	493,741

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

Year ended June 30, 2024 (In thousands)

	Program Services											Supporting Services								
	а	e, support nd risk duction	R	esearch		ncern and vareness	eq	versity, uity and clusion	Pul	olic policy		Mission gagement	Total program services	Fur	ndraising		agement I general		Total pporting ervices	 Total
Salaries and related benefits	\$	71,313	\$	8,848	\$	50,161	\$	5,898	\$	13,553	\$	1,448	\$ 151,221	\$	47,607	\$	9,594	\$	57,201	\$ 208,422
Grants and funded research		1,784		73,384		-		-		10,133		-	85,301		-		-		-	85,301
Professional fees and consultants		8,070		4,486		10,548		492		1,320		2,315	27,231		11,562		1,579		13,141	40,372
Telephone, postage and supplies		1,829		390		7,726		207		285		14	10,451		3,794		2,250		6,044	16,495
Occupancy		6,208		1,774		5,575		1,027		1,413		70	16,067		3,645		3,585		7,230	23,297
Conferences and meetings		4,581		9,242		8,597		668		1,246		138	24,472		8,602		785		9,387	33,859
Printing and promotions		3,231		3,355		26,869		875		136		125	34,591		6,441		1,941		8,382	42,973
Miscellaneous		7,270	_	4,201		1,753		256		523		15	 14,018		2,580		823		3,403	 17,421
Total expenses before depreciation and allowance for credit losses		104,286		105,680		111,229		9,423		28,609		4,125	363,352		84,231		20,557		104,788	468,140
Depreciation		1,390		122		978		247		356		15	3,108		825		863		1,688	4,796
Allowance for credit losses		-											 -				3,018		3,018	 3,018
Total expenses	\$	105,676	\$	105,802	\$	112,207	\$	9,670	\$	28,965	\$	4,140	\$ 366,460	\$	85,056	\$	24,438	\$	109,494	\$ 475,954

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended June 30, (In thousands)

		2025	2024
Cash flows from operating activities:			_
Change in net assets	\$	5,528	\$ 12,738
Adjustments to reconcile change in net assets to net cash			
(used in) provided by operating activities:			
Depreciation		4,766	4,796
Net realized and unrealized (gains) from sale of fixed assets		(5)	(129)
Net realized and unrealized (gains) in value of investments		(22,977)	(21,598)
(Increase) decrease in pledges and other receivables		(10,827)	10,835
Decrease (increase) in inventories and prepaid expenses		1,698	(2,166)
Decrease in right-of-use operating assets		2,811	1,037
(Decrease) increase in payables and accrued expenses		(3,659)	2,183
Increase in contract liability		541	83
(Decrease) in operating lease obligations		(4,513)	(1,807)
(Increase) decrease in beneficial interest in split-interest agreements		(87)	117
Change in value of perpetual trusts		(2,766)	(2,158)
Increase (decrease) in gift annuity obligations		187	(190)
Contributions restricted for long-term investment		-	420
Decrease in other assets		25	 23
Net cash (used in) provided by operating activities		(29,278)	 4,184
Cash flows from investing activities:			
Proceeds from sale of fixed assets		32	878
Purchases of fixed assets			
Proceeds from sale of investments		(1,215)	(2,667)
		143,805	75,970
Purchases of investments	-	(129,637)	(65,769)
Net cash provided by investing activities		12,985	 8,412
Cash flows from financing activities:			
Proceeds from contributions restricted for long-term investment		-	(420)
Investment subject to annuity agreement		674	655
Payment of annuity obligations		(1,001)	(465)
Net cash used in financing activities		(327)	 (230)
NET CHANGE IN CASH AND CASH EQUIVALENTS		(16,620)	12,366
Cash and cash equivalents at beginning of year		46,171	33,805
Cash and cash equivalents at end of year	\$	29,551	\$ 46,171
Noncash transactions Lease liabilities arising from obtaining right-of-use operating assets	\$	(5,315)	\$ (10,536)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 and 2024

NOTE A - ORGANIZATION AND BASIS OF CONSOLIDATION

The accompanying consolidated financial statements include the accounts of Alzheimer's Association, Alzheimer's Impact Movement (AIM), Alzheimer's Impact Movement Political Action Committee (AIMPAC), Alzheimer's Association International and the Coalition of New York State Alzheimer's Association Chapters, Inc. (Coalition) (together, the Association). All significant intercompany balances and transactions have been eliminated in consolidation.

The Alzheimer's Association, incorporated as the Alzheimer's Disease and Related Disorders Association, Inc., is a not-for-profit, tax-exempt organization dedicated to achieving its mission: the Alzheimer's Association leads the way to end Alzheimer's and all other dementia - by accelerating global research, driving risk reduction and early detection, and maximizing quality care and support. The Alzheimer's Association's mission is carried out through care, support and risk reduction; research; concern and awareness; diversity, equity and inclusion; public policy; and mission engagement. The Alzheimer's Association's primary sources of revenue and support are contributions from the public, corporations and foundations.

AlM is a non-partisan, non-profit advocacy organization working in strategic partnership with the Alzheimer's Association to make Alzheimer's disease a national priority. AlM's mission is to advance and develop policies to overcome Alzheimer's disease through increased investment in research, enhanced care and improved support.

AIMPAC is a voluntary, non-partisan political action committee to support and elect federal congressional candidates who are committed to ending Alzheimer's disease in our lifetimes. AIMPAC, the political arm of AIM, is integral in educating members of Congress about critical Alzheimer's issues in support of the policy priorities of the Alzheimer's Association, to fight for a better life for the millions of Americans who live with Alzheimer's, and to ensure the voice of the Alzheimer's community is heard in the halls of Congress.

Alzheimer's Association International is a not-for-profit Canadian entity, dedicated to promoting health by providing enhanced care and support services for individuals affected by Alzheimer's disease and related disorders, and to advancing education by facilitating and supporting research on the treatment of Alzheimer's disease and related disorders in Canada. On November 2, 2023, the Board of Directors of Alzheimer's Association International adopted a resolution authorizing the dissolution of the entity. An official request was made to the Canadian Revenue Agency on November 23, 2023, for the revocation of the Alzheimer's Association International's charitable status, which granted the request and revoked the charitable status of the Corporation effective as of February 24, 2024. The dissolution process, which included the distribution of all assets to duly established Canadian charitable organizations and the filing of final tax forms, was completed December 17, 2024.

The purpose of the Coalition of New York State Alzheimer's Association Chapters, Inc. is to advocate on behalf of all New Yorkers affected by Alzheimer's disease and dementia, draft and submit grant proposals in the name of the Coalition, receive and distribute funds made available to the collective interests of the subcontractors, and represent all subcontractors in matters involving the collective interests of the membership.

The Association oversees the operations and activities for 75 chapters to facilitate strategic alignment, deliver on the overarching Association-wide strategic objectives and priority activities, and to ensure coverage for all geographic territories.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Contributions and Revenues

All contributions are considered available for the general programs of the Association unless specifically restricted by the donor. The Association reports monetary gifts as support with donor restrictions if they are received with donor stipulations that limit the use of donated assets, are subject to time or legal restriction, or those assets for which donors require the principal of the gift to be maintained in perpetuity. A donor restriction expires when a stipulated time or legal restriction ends or when a purpose restriction is accomplished. Upon expiration, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions.

Conditional promises to give and intentions to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met.

In accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 606, *Revenue from Contracts with Customers* (ASC 606), the Association recognizes conference registration and other revenue when control of the promised goods or services is transferred to outside parties in an amount that reflects the consideration the Association expects to be entitled to in exchange for those goods or services.

The Association recognizes revenue in accordance with ASC Topic 958,605, *Not-for-Profit Entities – Revenue Recognition* (ASC 605). In accordance with this guidance, the Association evaluates whether a transfer of assets is (1) an exchange transaction in which a resource provider is receiving commensurate value in return for the resources transferred or (2) a contribution. If the transfer of assets is determined to be an exchange transaction, the Association applies guidance under ASC 606. If the transfer of assets is determined to be a contribution, the Association evaluates whether the contribution is conditional based upon whether agreement includes both (1) one or more barriers that must be overcome before the Association is entitled to the assets transferred and promised and (2) a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets.

As of June 30, 2025 and 2024, \$36,867,000 and \$44,796,000, respectively, of cost reimbursement grants have not been received or recognized as revenue because qualifying expenditures have not yet been incurred.

Pledges Receivable

For discounting purposes, pledges receivable are classified as either collectible in one year or less or collectible in multiple years. Those receivables deemed collectible in one year or less are stated at their full face value. Those classified as multi-year pledges are stated at their net present value using a risk-adjusted discount rate assigned in the year the respective pledge originates and is not subsequently revised.

Allowances for Uncollectible Amounts

The Association evaluates the collectability of its pledges receivable based on the length of time the receivable is outstanding, historical experience, and an assessment of business and economic conditions including credit worthiness of the respective donor. The receivables are charged to the allowance for uncollectible amounts when deemed uncollectible.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Although estimates are considered to be fairly stated at the time the estimates are made, actual results could differ from those estimates.

Fair Value of Financial Instruments

U.S. GAAP defines fair value, establishes a framework for measuring fair value, establishes a fair value hierarchy based on the inputs used to measure fair value and specifies disclosure requirements for fair value measurements. Furthermore, the Association maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the observable inputs be used when available.

Observable inputs are inputs that market participants would use in pricing the asset or liability based on market data obtained from independent sources. Unobservable inputs reflect assumptions that market participants would use in pricing the asset or liability based on the best information available in the circumstances. The fair value hierarchy is broken down into three levels based on the transparency of inputs as follows:

- Level 1 Quoted prices are available in active markets for identical assets or liabilities as of the report date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.
- Level 2 Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the report date. The nature of these securities includes investments for which quoted prices are available but that are traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed.
- Level 3 Assets that have little to no pricing observability as of the report date. These assets are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement; however, the determination of what constitutes observable requires significant judgment by the Association. The Association considers observable data to be market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market. The categorization of a financial instrument within the fair value hierarchy is based on the pricing transparency of the instrument and does not necessarily correspond to the Association's perceived risk of that instrument.

Valuation of Investments and Financial Instruments

Investments with values that are based on quoted market prices in active markets classified within Level 1 include active listed equities, fixed income funds, and real estate investment trusts, as well as assets held in trust - mutual funds.

Investments that trade in markets that are not considered to be active, but that are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs, are classified within Level 2. Level 2 investments include U.S. government agency securities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

Investments and financial instruments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. The valuation of the beneficial interest in the split-interest agreements and perpetual trusts fall under Level 3, as there are no significant observable inputs. The trust valuations are based on assumptions about the present value of distributions to be received from the trusts.

The inputs used by the Association in estimating the Level 3 beneficial interest in the split-interest agreements and perpetual trusts include mark-to-market adjustments, annuitant life expectancy and future asset growth. Assumptions used by the Association due to the lack of observable inputs may significantly impact the resulting fair value of the investments, beneficial interest in the split-interest agreements and perpetual trusts and, therefore, the Association's changes in net assets.

In the absence of readily ascertainable fair values, investments that do not have quoted market prices available were based on each funds' respective net asset value (NAV) and were supplied by management of the funds.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash and certificates of deposit with short-term maturities of three months or less.

Assets Held in Trust

Investments held in trust are carried at fair value. The investments represent contributions to 457(b) plans for key employees. See Note G for additional information about the terms of these plans.

Fixed Assets

Building, furniture, equipment and leasehold improvements are stated at cost or, if donated, at fair value at the date of donation. The Association capitalizes individual purchases greater than \$2,500. Depreciation on furniture and equipment is provided on a straight-line basis over the estimated useful lives (five years) of the assets. Depreciation on the building or building improvements are provided on a straight-line basis over the estimated useful life (up to 39 years). Amortization of leasehold improvements is provided on a straight-line basis over the remaining life of the lease.

Leases

The Association has operating lease agreements for office space, storage space and office equipment expiring in various years through 2037. Certain operating leases provide for renewal options for periods from 1 to 10 years. Additionally, certain operating leases provide the option to terminate a lease early upon approval of both the lessor and lessee. In some cases, the Association is required to make additional payments under facility operating leases for taxes, insurance and other operating expenses incurred during the operating lease period. The Association determines if a contract contains a lease when the contract conveys the right to control the use of identified property, plant or equipment for a period of time in exchange for consideration. Upon such identification and commencement of a lease, the Association establishes a right-of-use (ROU) operating asset and an operating lease obligation in its consolidated statement of financial position.

A lease component is defined as an asset within the lease contract that a lessee can benefit from the use of and is not highly dependent or interrelated with other assets in the arrangement. A lease contract may contain multiple lease components. A non-lease component is defined as a component of the lease that transfers a good or service for the underlying asset, such as maintenance services. The Association has not elected to use the practical expedient to include both the lease component and the non-lease component as a single component when accounting for each lease and calculating the resulting lease liability and ROU asset. Any remaining contract consideration, such as property taxes and insurance, that

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

does not meet the definition of a lease component or non-lease component would be allocated to the single lease component based on the election.

The lease liability represents future lease payments for lease and non-lease components discounted for present value. Lease payments that may be included in the lease liability include fixed payments, variable lease payments that are based on an index or rate and payments for penalties for terminating the lease if the lessee is reasonably certain to use a termination option, among others. Certain leases contain rent escalation clauses that are specifically stated in the lease and these are included in the calculation of the lease liability. Variable lease payments for lease and non-lease components which are not based on an index or rate are excluded from the calculation of the lease liability and are recognized in the consolidated statement of activities during the period incurred.

The ROU asset consists of the amount of the initial measurement of the lease liability and adjusted for any lease incentives, including rent abatements and tenant improvement allowances, and any initial direct costs incurred by the lessee.

The lease term is determined by taking into account the initial period as stated in the lease contract and adjusted for any renewal options that the Association is reasonably certain to exercise as well as any period of time that the lessee has control of the space before the stated initial term of the lease.

The Association has elected to use a risk-free rate to determine the net present value of gross lease obligations when calculating its lease liability and related ROU asset. The risk-free rate is determined at the lease commencement or lease modification date and corresponds with the 10-year treasury rate.

Grants Payable

The Association awards research grants generally covering a period of one to four years. Grant expense is recorded as an unconditional promise to give upon approval of the grant and notification to the grantee. For discounting purposes, grants payable are classified as either payable in one year or less or payable in multiple years. The payables that are one year or less are stated at their face value. Those classified as multi-year payables are stated at their net present value using a risk-adjusted discount rate assigned in the year the respective payable originates and is not subsequently revised.

Committed grant expenditures are considered incurred at the time of approval provided the grant has no specified conditions to be met by the grantee in a future period. For conditional grants, the grant expenditure and liability are recognized and recorded in the accounting period when the Association determines that the specified conditions are met.

Contract Liability

Revenue received for events and conferences to be held in a subsequent period are recognized as a contract liability. These revenues are recorded in the period in which the event or conference is held.

Advertising Expense

Advertising expense is recorded in the period in which the advertising first takes place. Advertising expenses were approximately \$15,205,000 and \$16,571,000 for the years ended June 30, 2025 and 2024, respectively.

Functional Expenses

The costs of providing program and other activities have been summarized on a functional basis in the consolidated statements of activities. Accordingly, certain categories of expenses are attributable to more

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Such allocations are determined by management on an equitable basis.

The expenses that are allocated and their method of allocation include the following:

Expense	Method of Allocation
Salaries and related benefits	Time and effort
Grants and funded research	Time and effort
Professional fees and consultants	Time and effort
Telephone, postage and supplies	Time and effort
Occupancy	Time and effort
Conferences and meetings	Time and effort
Printing and promotions	Time and effort
Miscellaneous	Time and effort
Depreciation	Time and effort

Income Taxes

The Alzheimer's Association and AIM have received favorable determination letters from the Internal Revenue Service stating that they are exempt from federal income taxes under the provisions of Section 501(a) of the Internal Revenue Code of 1986 (IRC), as organizations described in Sections 501(c)(3) and 501(c)(4), respectively, except for income taxes pertaining to unrelated business income. AIMPAC is a political action committee organization exempt from federal taxes under Section 527 of the IRC. The Alzheimer's Association International was a not-for-profit Canadian entity. The Coalition is a not-for-profit organization exempt from federal income tax under Section 501(c)(3) of the IRC and has not been classified as a private foundation; therefore, no provision for income taxes has been made in the consolidated financial statements.

FASB issued guidance that requires tax effects from uncertain tax positions to be recognized in the consolidated financial statements only if the position is more likely than not to be sustained if the position were to be challenged by a taxing authority. Management has determined there are no material uncertain tax positions that require recognition in the consolidated financial statements and, as such, no provision for income taxes is reflected. Additionally, there are no interest or penalties recognized in the consolidated statements of activities or statements of financial position.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

NOTE C - AVAILABILITY AND LIQUIDITY OF FINANCIAL ASSETS

The Association regularly monitors the availability of resources required to meet its operating needs and other commitments, while also striving to maximize the investment of its available funds. The following represents the Association's financial assets available to meet general expenditures within one year at June 30, (dollars in thousands):

	2025	2024
Financial assets at year-end: Cash and cash equivalents Pledges receivable, net Other receivables Investments	\$ 29,551 61,869 17,264 314,101	\$ 46,171 58,297 10,009 304,945
Total financial assets	422,785	419,422
Less: amounts not available to be used within one year Charitable gift annuities Illiquid investments Net assets with donor restrictions Add: net assets with donor restrictions to be met in less than a year	(14,290) (5,318) (157,114) 83,842	(14,009) (2,579) (158,941) 67,259
Total financial assets not available to be used within one year	(92,880)	 (108,270)
Financial assets available to meet general expenditures within one year	\$ 329,905	\$ 311,152

The Association's goal is generally to maintain financial assets without donor restrictions to meet a minimum of 90 days of operating expenses and maintain liquidity sufficient to meet obligations as they arise over time.

NOTE D - PLEDGES RECEIVABLE, NET

Pledges receivable, net of estimated uncollectible amounts and discounted to present value, are due to be collected as follows at June 30, (dollars in thousands):

	 2025	2024		
Less than one year One to five years Over five years	\$ 44,411 19,896 1,000	\$	41,731 18,240 1,500	
Total pledges receivable	65,307		61,471	
Less: Unamortized discount Allowance for uncollectible amount	 (1,727) (1,711)		(1,276) (1,898)	
Pledges receivable, net	\$ 61,869	\$	58,297	

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

As of June 30, 2025 and 2024, discount rates on pledges receivable ranged from 0.653% to 4.467% and 0.653% to 3.858%, respectively.

NOTE E - INVESTMENTS

The fair value of investments is as follows at June 30, (dollars in thousands):

	 2025	 2024
Short-term reserves and cash	\$ 7,499	\$ 7,721
Fixed income funds	126,188	125,085
Equity funds	149,826	148,049
Real estate investment trusts	10,123	9,174
U.S. government agency securities	511	461
Limited partnership	7,827	5,338
Commingled trust fund	8,350	6,538
Private equity	 3,777	 2,579
Total	\$ 314,101	\$ 304,945

Investment fees incurred totaled approximately \$1,062,000 and \$455,000 for the years ended June 30, 2025 and 2024, respectively, which were netted with dividends and interest income.

NOTE F - FAIR VALUE OF FINANCIAL INSTRUMENTS

Investments in limited partnerships, commingled trust funds, and private equity are generally valued at NAV which is an estimated fair value based on their proportionate share of the funds' fair value as recorded in the funds' audited financial statements. These funds allocate gains, losses and expenses to the partners based on the ownership percentage as described in the partnership agreements.

Investment in commingled trust fund has no unfunded commitments or redemption restrictions as of June 30, 2025 and 2024. Investment in limited partnerships has an unfunded commitment of \$7,957,000 and \$0 as of June 30, 2025 and 2024, respectively. Redemption from one of the limited partnership is not allowed at this time while the other is allowed at the last day of each month, upon at least a 15 day's prior written notice. Investment in private equity fund has an unfunded commitment of \$2,343,000 and \$4,285,000 as of June 30, 2025 and 2024, respectively. Redemptions from the private equity fund are not allowed at this time.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

The following table summarizes assets by fair value hierarchy levels as of June 30, (dollars in thousands):

		20)25		
	Level 1	Level 2		Level 3	 Total
Short-term reserves and cash Fixed income funds Equity funds Real estate investment trusts U.S. government agency	\$ 7,499 126,188 149,826 10,123	\$ - - -	\$	- - -	\$ 7,499 126,188 149,826 10,123
securities Beneficial interest in split-	-	511		-	511
interest agreements Beneficial interest in	-	-		6,402	6,402
perpetual trusts	 	 		33,491	 33,491
Total	\$ 293,636	\$ 511	\$	39,893	334,040
Investments reported at NAV Limited partnerships Commingled trust fund Private equity					 7,827 8,350 3,777
Total					\$ 353,994
		20)24		
	Level 1	 Level 2		Level 3	Total
Short-term reserves and cash Fixed income funds Equity funds Real estate investment trusts Assets held in trust - mutual	\$ 7,721 125,085 148,049 9,174	\$ - - -	\$	- - - -	\$ 7,721 125,085 148,049 9,174
funds U.S. government agency	20	-		-	20
securities Beneficial interest in split-	-	461		-	461
interest agreements Beneficial interest in	-	-		6,315	6,315
perpetual trusts	 	 -		30,725	 30,725
Total	\$ 290,049	\$ 461	\$	37,040	327,550
Investments reported at NAV Limited partnerships Commingled trust fund Private equity					 5,338 6,538 2,579
Total					\$ 342,005

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

The following table summarizes the changes in fair values associated with Level 3 assets (dollars in thousands):

	Beneficial Interest in Split-Interest Agreements		rest in Interest in nterest Perpetual		 Total
Balance, June 30, 2023	\$	6,432	\$	28,567	\$ 34,999
Additions Unrealized (losses) gains Payments		1,095 (243) (969)		2,158 -	 1,095 1,915 (969)
Balance, June 30, 2024		6,315		30,725	37,040
Additions Unrealized (losses) gains Payments		306 (24) (195)		2,766 -	306 2,742 (195)
Balance, June 30, 2025	\$	6,402	\$	33,491	\$ 39,893

NOTE G - DEFERRED COMPENSATION

The Association maintains a 457(f) deferred compensation plan for key employees, which provides that between 7% to 15% of the participant's applicable base salary be accrued for the benefit of the participant on an annual basis for as long as they are employed by the Association.

The Association also maintained 457(b) deferred compensation plans for key employees, which provided that a certain percentage of the key employee's salary be accrued for the benefit of the participant. These plans are no longer provided. The plans incurred market gains of \$1,000 and \$3,000 for the years ended June 30, 2025 and 2024, respectively. The related investments are included in assets held in trust in the accompanying consolidated statements of financial position.

Deferred compensation payables at June 30 are as follows (dollars in thousands):

	2025		 2024	
457(f) plans 457(b) plans	\$	1,112 -	\$ 825 20	
Deferred compensation payable	\$	1,112	\$ 845	

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

NOTE H - FIXED ASSETS, NET

Fixed assets and the related accumulated depreciation were as follows as of June 30, (dollars in thousands):

	 2025		2024
Land and building Leasehold improvements Equipment and software Furniture and fixtures	\$ 1,135 11,407 35,271 4,292	\$	1,135 11,378 34,623 4,390
Total fixed assets	52,105		51,526
Less: accumulated depreciation Assets not yet placed in service	 (36,544) 527		(32,892) 1,032
Fixed assets, net	\$ 16,088	\$	19,666

NOTE I - PERPETUAL TRUSTS, SPLIT-INTEREST AGREEMENTS AND CHARITABLE GIFT ANNUITIES

The Association is a beneficiary of perpetual trusts administered by independent organizations. Under the terms of the trusts, the Association has irrevocable rights to receive portions of the income earned on the trust assets in perpetuity. The Association's beneficial interest in the perpetual trusts, at fair value, totaled approximately \$33,491,000 and \$30,725,000 at June 30, 2025 and 2024, respectively.

The Association received a life estate in which a donor contributed real estate to the Association in exchange for the donor retaining the right to use the real estate until their death. The life estate is valued at a fair value of \$1,515,000 at June 30, 2025 and 2024.

The Association is the beneficiary of charitable lead and remainder trust agreements held by independent trustees and the Association. Under the terms of the agreements, the Association has an unconditional right to receive all or a portion of specified cash flows from the agreements. The agreements are valued at fair value based on expected future cash flows and discounted present value applying a risk-adjusted rate. As of June 30, 2025 and 2024, the Association applied a discount rate of 4.467% and 3.858%, respectively. The Association's beneficial interest is approximately \$4,887,000 and \$4,800,000 at June 30, 2025 and 2024, respectively.

The Association also has charitable gift annuity arrangements in which donors have contributed assets to the Association in exchange for a promise to pay a fixed amount for a specified period of time back to the donor. Gift annuity obligations represent the present value of future cash flows expected to be paid by the Association to the donors under these arrangements. Gift annuity liabilities of approximately \$5,894,000 and \$5,707,000 at June 30, 2025 and 2024, respectively, are reported in the consolidated statements of financial position. Reserves of approximately \$14,290,000 and \$14,009,000 at June 30, 2025 and 2024, respectively, have been segregated in separate accounts and are recorded in investments in the consolidated statements of financial position, the use of which is limited to meeting the gift annuity obligations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

NOTE J - SELF-INSURANCE RESERVE

The Association maintains a self-insured program for medical coverage as part of its employee benefits plan. Blue Cross Blue Shield provides claims administration as well as both individual and aggregate stoploss coverage. Funding for this program is obtained through both employee and employer contributions for medical coverage and through earnings on designated assets held to pay claims. As of June 30, 2025 and 2024, the actuarially determined liability associated with this program was approximately \$1,727,000 and \$1,278,000, respectively, and is determined as an estimated liability for self-insured claims in the accompanying consolidated statements of financial position.

NOTE K - GRANTS PAYABLE, NET

Grants payable are discounted to present value. They are due to be disbursed as follows at June 30, (dollars in thousands):

	 2025		2024
Less than one year One to four years	\$ 91,827 19,615	\$	89,945 28,712
Total grants payable	111,442		118,657
Less: unamortized discount	 (1,121)		(1,232)
Grants payable, net	\$ 110,321	\$	117,425

As of June 30, 2025 and 2024, discount rates on grants payable ranged from 0.653% to 4.467% and 0.653% to 3.858%, respectively.

NOTE L - CONTRIBUTIONS OF NON-FINANCIAL ASSETS

The Association received contributions of nonfinancial assets comprised of gifts-in-kind, contributed services and digital assets. Gifts-in-kind and contributed services are reflected as expenses and contributions without donor restrictions at their estimated fair value at the date of the gift or the service. Digital assets are reflected as contributions, none of which were restricted for the years ended June 30, 2025 and 2024, respectively, and are sold immediately upon receipt making the sale price the current fair market value.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

The Association received contributions of non-financial assets as follows for the years ended June 30, (dollars in thousands):

		2025		2024	Usage in Program/Activities
Gifts-in-kind:	Φ	4 407	Φ	0.407	A
Fundraising items	\$	1,407	\$	2,137	Auction items, advertising and other
Other		22		20	All activities
Contributed services:					
Research grant proposal review Alzheimer's Association International		1,569		2,702	Research grants
Conference abstract review		719		772	Conference
Program services		6,070		5,713	Program delivery and volunteer outreach/training
Digital assets:					-
Cryptocurrency	-	2	-	26	All activities
Total contributions of non- financial assets	\$	9,789	\$	11,370	

NOTE M - ALLOCATION OF JOINT COSTS

For the years ended June 30, 2025 and 2024, the Association incurred expenses of approximately \$22,008,000 and \$21,903,000, respectively, related to the distribution of informational materials that included fundraising appeals. The Association allocated these costs as follows for the years ended June 30, (dollars in thousands):

	 2025		
Concern and awareness Fundraising Management and general	\$ 12,905 6,062 3,041	\$	12,991 5,648 3,264
Total	\$ 22,008	\$	21,903

NOTE N - RETIREMENT PLAN

The Association has a defined contribution retirement plan covering all eligible employees. The Association contributes a 3% safe harbor contribution to eligible employees upon date of hire and may make a 3% discretionary non-elective contribution to the defined contribution plan. The Association also matches 100% of an employee's elected deferral up to 5% of the employee's eligible compensation, or as limited by law.

The Association's policy is to fund retirement plan costs as they are accrued. Contribution expense related to the defined contribution plan totaled approximately \$15,156,000 and \$14,942,000 for the years ended June 30, 2025 and 2024, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

NOTE O - OPERATING LEASES

The Association entered into an amended lease on March 1, 2025 which extends the operating lease agreement for office space in Chicago, IL through September 30, 2037. The lease includes a renewal option which, due to uncertainty, has not been included in the lease term. This amended lease agreement includes inducements totaling approximately \$3,231,000 for leasehold improvements. The lease inducements are reflected in the ROU asset in the accompanying consolidated statements of financial position and are being amortized on a straight-line basis over the term of the lease.

The Association currently has an 11-year operating lease agreement for office space in Washington, D.C., that expires on June 30, 2032. The lease agreement includes a renewal option which, due to uncertainty, has not been included in the lease term.

The Association has also entered into 164 leases for the chapters. The leases have remaining terms that range in length from 1 to 92 months. The leases contain renewal options which, due to uncertainty, have not been included in the lease term. The leases contain provisions for future rent increases that are included in the future minimum lease payments below and are amortized using the straight-line method over the lease terms.

Components of lease expense are summarized as follows for the year ended June 30 (dollars in thousands):

0005

0004

	2025			2024		
Fixed lease expenses Variable lease expenses Short-term lease expenses	\$	8,538 1,681 420	\$	10,554 1,544 354		
Total lease expenses	\$	10,639	\$	12,452		

Lease expense represents the amount recorded within the consolidated statement of activities. Variable and short-term lease amounts represent expenses recognized as incurred which are not included in the lease liability. Fixed lease expenses are recorded on a straight-line basis over the lease term and therefore are not necessarily representative of cash payments during the same period.

Supplemental consolidated statement of financial position information related to leases at June 30, 2025 and 2024 is as follows:

	2025	2024
Weighted average remaining lease term	6.4 years	5.3 years
Weighted average discount rate	3.46%	3.26%

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

Future rental commitments as of June 30, 2025, for all non-cancelable operating leases are as follows (dollars in thousands):

Years Ending June 30,	
2026 2027 2028 2029 2030 Thereafter	\$ 10,532 8,639 7,032 5,719 4,111 11,370
Total minimum lease payments	47,403
Less: imputed interest	 (5,476)
Present value of future minimum lease payments	\$ 41,927

NOTE P - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are available for the following purposes at June 30, (dollars in thousands):

	2025		 2024	
Research	\$	63,830	\$ 71,151	
Programs		27,205	25,530	
Time restricted		16,029	14,977	
Investments (in perpetuity)		50,050	47,283	
Total net assets with donor restrictions	\$	157,114	\$ 158,941	

NOTE Q - NET ASSETS RELEASED FROM RESTRICTIONS

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by the donors as follows for the years ended June 30, (dollars in thousands):

	2025		2024	
Purpose restrictions accomplished				_
Research	\$	74,435	\$	55,774
Programs		20,312		19,366
Time restricted		4,635		6,117
Total net assets released from restrictions	<u>\$</u>	99,382	\$	81,257

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

NOTE R - ENDOWMENT NET ASSETS

A portion of the net assets with donor restrictions are restricted as investments in perpetuity. The Association's endowment only consists of donor-restricted endowment funds. Net assets associated with the Association's endowment funds are classified and reported based on the existence of donor-imposed restrictions. Donors restrict the earnings of certain of the Association's endowment funds to fund the Association's research program. In accordance with donor stipulations, the income generated from these assets is restricted for research (approximately 57%) or not purpose restricted (approximately 43%).

The Association accounts for endowment net assets by preserving the fair value of the original gift as of the gift date of the donor-restricted endowment fund absent explicit donor stipulations to the contrary. As a result, the Association classifies as net assets with donor restrictions (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the endowment fund. The Association considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purposes of the Association and the donor-restricted endowment fund;
- General economic conditions;
- The possible effects of inflation and deflation;
- The expected total return from income and the appreciation of investments;
- · Other resources of the Association; and
- The investment policies of the Association.

The Association has adopted an investment policy that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. As of June 30, 2025 and 2024, endowment assets only include those assets of donor-restricted funds that the Association must hold in perpetuity, as the Association does not have any board-designated endowment funds. Under this policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to provide adequate liquidity, maximizing returns on all funds invested and achieving full employment of all available funds as earning assets. The Association has an active finance committee and investment sub-committee that meets regularly to ensure that the objectives of the investment policy are met, and that the strategies used to meet the objectives are in accordance with the investment policy. The Association's policy is to appropriate spending amounts deemed prudent for donor-restricted funds.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2025 and 2024

Changes in endowment net assets for the years ended June 30, 2025 and 2024 are as follows (dollars in thousands):

Endowment net assets, June 30, 2023	\$ 16,133
New gifts Dividends and interest Net return Appropriation	 420 834 (93) (741)
Endowment net assets, June 30, 2024	16,553
New gifts Dividends and interest Net return Appropriation	 - 891 457 (1,348)
Endowment net assets, June 30, 2025	\$ 16,553

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or state law requires the Association to retain as a fund of perpetual duration. Deficiencies of this nature are reported in net assets with donor restrictions. There were no deficiencies as of June 30, 2025 or 2024.

NOTE S - CONCENTRATION OF CREDIT RISK

Certain financial instruments subject the Association to credit risk. Those financial instruments consist primarily of cash, accounts receivable, beneficial interest in split-interest agreements and investments. The Association maintains its cash balance in financial institutions, which at times may exceed federally insured limits. The Association has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash. Concentration of credit risk with respect to receivables is limited due to the large number of accounts and low average balances due. Concentration of credit risk with respect to the beneficial interest in split-interest agreements is limited through the diversification of the trust assets. The Association's investment policy also stipulates appropriate diversification of investment balances. As of June 30, 2025 and 2024, the Association had no significant concentration of credit risk in investments.

NOTE T - SUBSEQUENT EVENTS

The Association evaluated its June 30, 2025 consolidated financial statements for subsequent events through October 27, 2025, the date the consolidated financial statements were available to be issued. The Association is not aware of any subsequent events that would require recognition or disclosure in the consolidated financial statements.



CONSOLIDATING STATEMENT OF FINANCIAL POSITION

June 30, 2025 (In thousands)

	zheimer's sociation	AIM	AI	MPAC	Alzhei Assoc Interna	iation	New Y Alzh Asso	ition of ork State eimer's ociation apters	Elim	inations	Con	solidated
ASSETS		<u>.</u>										
Cash and cash equivalents	\$ 28,424	\$ 820	\$	237	\$	-	\$	70	\$	-	\$	29,551
Pledges receivable, net	61,844	25		-		-		-		-		61,869
Other receivables, net	17,327	3		1		-		877		(944)		17,264
Inventories of education materials, at cost	892	-		-		-		-		-		892
Investments	314,101	-		-		-		-		-		314,101
Prepaid expenses	7,595	11		-		-		-		-		7,606
Fixed assets, net	16,088	-		-		-		-		-		16,088
Right-of-use operating assets, net	36,832	-		-		-		-		-		36,832
Beneficial interest in split-interest agreements	6,402	-		-		-		-		-		6,402
Beneficial interest in perpetual trusts	33,491	-		-		-		-		-		33,491
Other assets	 722	 										722
Total assets	\$ 523,718	\$ 859	\$	238	\$	-	\$	947	\$	(944)	\$	524,818
LIABILITIES AND NET ASSETS												
Liabilities												
Accounts payable	\$ 14,447	\$ 140	\$	5	\$	-	\$	818	\$	(944)	\$	14,466
Grants payable, net	110,321	-		-		-		-		-		110,321
Deferred compensation payable	1,112	-		-		-		-		-		1,112
Accrued expenses and other liabilities	31,391	5		-		-		-		-		31,396
Self-insurance reserve	1,727	-		-		-		-		-		1,727
Gift annuity obligations	5,894	-		-		-		-		-		5,894
Contract liability	5,953	-		-		-		-		-		5,953
Operating lease obligations	 41,927	 							-			41,927
Total liabilities	 212,772	 145		5				818		(944)		212,796
Net assets												
Without donor restrictions	153,832	714		233		-		129		-		154,908
With donor restrictions	 157,114	 				-						157,114
Total net assets	 310,946	 714		233				129				312,022
Total liabilities and net assets	\$ 523,718	\$ 859	\$	238	\$	-	\$	947	\$	(944)	\$	524,818

CONSOLIDATING STATEMENT OF FINANCIAL POSITION

June 30, 2024 (In thousands)

		zheimer's					Asso	neimer's	New \ Alzi Ass	alition of fork State neimer's ociation			•	
ASSETS	AS	sociation		AIM	A	IMPAC	inter	national		apters	EIII	minations	Co	nsolidated
Cash and cash equivalents	\$	45,155	\$	665	\$	189	\$	35	\$	127	\$	_	\$	46,171
Pledges receivable, net	Ψ	58,247	Ψ	50	Ψ	-	Ψ	-	Ψ	127	Ψ	_	Ψ	58,297
Other receivables, net		10,127		-		2		_		982		(1,102)		10,009
Inventories of education materials, at cost		1,137		_		-		_		-		(1,102)		1,137
Investments		304,945		_		_		_		_		_		304,945
Prepaid expenses		9,048		11		_		_		_		_		9,059
Assets held in trust		20		-		_		_		_		_		20
Fixed assets, net		19.666		_		_		_		_		_		19,666
Right-of-use operating assets		39,643		_		_		_		_		_		39,643
Beneficial interest in split-interest agreements		6,315		_		_		_		_		_		6,315
Beneficial interest in perpetual trusts		30,725		_		-		_		_		_		30,725
Other assets		747		_		_		_		_		_		747
			_											
Total assets	\$	525,775	\$	726	\$	191	\$	35	\$	1,109	\$	(1,102)	\$	526,734
LIABILITIES AND NET ASSETS														
Liabilities														
Accounts payable	\$	10,333	\$	141	\$	-	\$	-	\$	979	\$	(1,102)	\$	10,351
Grants payable, net		117,425		-		-		-		-		-		117,425
Deferred compensation payable		845		-		-		-		-		-		845
Accrued expenses and other liabilities		32,782		-		-		-		-		-		32,782
Self-insurance reserve		1,278		-		-		-		-		-		1,278
Gift annuity obligations		5,707		-		-		-		-		-		5,707
Contract liability		5,412		-		-		-		-		-		5,412
Operating lease obligations		46,440		-										46,440
Total liabilities		220,222		141		<u>-</u>				979		(1,102)		220,240
Net assets														
Without donor restrictions		146,612		585		191		35		130		-		147,553
With donor restrictions		158,941												158,941
Total net assets		305,553		585		191		35		130				306,494
Total liabilities and net assets	\$	525,775	\$	726	\$	191	\$	35	\$	1,109	\$	(1,102)	\$	526,734

CONSOLIDATING STATEMENT OF ACTIVITIES

Year ended June 30, 2025 (In thousands)

	heimer's		AIM	A	IMPAC	Asso	eimer's ciation ational	Alz Ass	alition of ew York State heimer's sociation hapters	Elir	ninations	Con	solidated
Revenues, gains and other support													
Contributions													
Cash and other financial assets	\$ 439,280	\$	660	\$	303	\$	-	\$	5,205	\$	(4,446)	\$	441,002
Non-financial assets	9,789		-		-		-		-		-		9,789
Conference registration and other	12,857		10,591		-		-		2		(10,591)		12,859
Dividends and interest, net of investment-related expenses	 10,384		16					-	12				10,412
Total revenues, gains and other support	472,310		11,267		303		-		5,219		(15,037)		474,062
Expenses													
Program services													
Care, support and risk reduction	112,937		-		-		-		5,220		(4,446)		113,711
Research	108,059		-		-		35		-		-		108,094
Concern and awareness	118,394		-		-		-		-		-		118,394
Diversity, equity and inclusion	10,013		-		-		-		-		-		10,013
Public policy	29,292		10,918		261		-		-		(10,591)		29,880
Mission engagement	 5,532							-	-				5,532
Total program services	384,227		10,918		261		35		5,220		(15,037)		385,624
Supporting services													
Fundraising	85,613		216		-		-		-		-		85,829
Management and general	 22,284		4						-		-		22,288
Total supporting services	 107,897	_	220										108,117
Total expenses	 492,124	_	11,138		261		35		5,220		(15,037)		493,741
(Deficiency) excess from operations	(19,814)		129		42		(35)		(1)		-		(19,679)
Other changes in net assets													
Net realized and unrealized gains in value of investments	22,977		-		-		-		-		-		22,977
Change in value of split-interest agreements	(537)		-		-		-		-		-		(537)
Change in value of perpetual trusts	 2,767												2,767
Total other changes in net assets	 25,207	_							<u>-</u>		<u>-</u>		25,207
CHANGES IN NET ASSETS	\$ 5,393	\$	129	\$	42	\$	(35)	\$	(1)	\$		\$	5,528

CONSOLIDATING STATEMENT OF ACTIVITIES

Year ended June 30, 2024 (In thousands)

	heimer's		AIM	Al	MPAC	Asso	eimer's ciation ational	Alz Ass	alition of bw York State heimer's sociation napters	Elin	ninations	Con	solidated
Revenues, gains and other support													
Contributions													
Cash and other financial assets	\$ 430,035	\$	684	\$	263	\$	2	\$	5,184	\$	(4,758)	\$	431,410
Non-financial assets	11,370		-		-		-		-		-		11,370
Conference registration and other	12,309		10,091		-		-		-		(10,091)		12,309
Dividends and interest, net of investment-related expenses	 10,510												10,510
Total revenues, gains and other support	464,224		10,775		263		2		5,184		(14,849)		465,599
Expenses													
Program services													
Care, support and risk reduction	105,251		-		-		-		5,183		(4,758)		105,676
Research	105,802		-		-		-				-		105,802
Concern and awareness	112,207		-		-		-		-		-		112,207
Diversity, equity and inclusion	9,670		_		-		-		-		_		9,670
Public policy	28,389		10,506		161		-		-		(10,091)		28,965
Mission engagement	 4,140		<u> </u>										4,140
Total program services	365,459		10,506		161		-		5,183		(14,849)		366,460
Supporting services													
Fundraising	84,848		208		-		-		-		_		85,056
Management and general	 24,425		12				1_						24,438
Total supporting services	 109,273		220				1						109,494
Total expenses	 474,732		10,726		161		1		5,183		(14,849)		475,954
(Deficiency) excess from operations	(10,508)		49		102		1		1		-		(10,355)
Other changes in net assets													
Net realized and unrealized gains in value of investments	21,598		-		-		-		-		-		21,598
Change in value of split-interest agreements	(662)		-		-		-		-		-		(662)
Change in value of perpetual trusts	 2,157	_									-		2,157
Total other changes in net assets	 23,093												23,093
CHANGES IN NET ASSETS	\$ 12,585	\$	49	\$	102	\$	1	\$	1	\$		\$	12,738



SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Year ended June 30, 2025

Federal Agency/Pass Through Agency/ Federal Program Title	Assistance Listing Number	Contract Number	Total Federal Expenditures	Expenditures to Subrecipients
U.S. Department of Justice (DOJ)				
Pass through: Northridge Hospital Foundation				
Crime Victim Assistance/Discretionary Grants	16.582	341941754-0-SERV	\$ 21,380	\$ -
		Subtotal 16.582	21,380	
		Total DOJ	21,380	_
U.S. Department of Treasury (DOT)				
Pass through: County of Sacramento Department of Public Health Coronavirus Relief Fund	21.019	WA00040765 / 04/07/2021	10,000	_
STORE THE STORE THE STORE STORE THE STORE	21.010			
		Subtotal 21.019	10,000	-
Pass through: United Way of Tarrant County Area Agency on Aging				
American Rescue Plan Act / Coronavirus State and Local Fiscal Recovery Fund Pass through: Alliance for Aging Miami-Dade/Monroe	21.027		19,812	-
American Rescue Plan Act / Coronavirus State and Local Fiscal Recovery Fund Pass through: Connecticut State Department of Aging and Disability Services	21.027		20,942	-
American Rescue Plan Act / Coronavirus State and Local Fiscal Recovery Fund	21.027	24SDRARP01ALZ	134,126	-
Pass through: The Senior Alliance, Area Agency on Aging 1-C American Rescue Plan Act / Coronavirus State and Local Fiscal Recovery Fund	21.027	13-3039601	42,300	-
Pass through: City of San Antonio American Rescue Plan Act / Coronavirus State and Local Fiscal Recovery Fund	21.027	4600022239	72,986	
American Rescue Plan Act / Coronavirus State and Local Piscal Recovery Pund	21.027	4000022239	72,900	
		Subtotal 21.027	290,167	
		Total DOT	300,167	-
U.S. Department of Health and Human Services (DHHS) Administration for Children and Families (ACF)				
Aging Cluster				
Pass through: North Central Texas Council of Governments Special Programs for the Aging, Title III, Part B, Grants for Supportive Services and Senior Centers	93.044		11,670	_
Pass through: Northeast Michigan Community Service Agency, Inc.				
Special Programs for the Aging, Title III, Part B, Grants for Supportive Services and Senior Centers Pass through: Rhode Island Office of Healthy Aging	93.044	23/1	4,397	-
Special Programs for the Aging, Title III, Part B, Grants for Supportive Services and Senior Centers	93.044	CGIRA-24-00001	3,711	-
Pass through: Rhode Island Office of Healthy Aging Special Programs for the Aging, Title III, Part B, Grants for Supportive Services and Senior Centers	93.044	CGIRA-25-00001	38,652	
Pass through: Northeast Michigan Community Service Agency	93.044	CGIRA-25-00001	36,032	-
Special Programs for the Aging, Title III, Part B, Grants for Supportive Services and Senior Centers	93.044	23/1	5,368	
		Subtotal 93.044 and Aging Cluster	63,798	-
Pass through: Dutchess County Office for the Aging				
National Family Caregiver Support, Title III, Part E	93.052	20-0278-12/20-OA	3,125	-
Pass through: Senior Connection Center National Family Caregiver Support, Title III, Part E	93.052	ARP-21/24-ALZ	5,542	-
Pass through: North Central Texas Council of Governments AAA National Family Caregiver Support, Title III, Part E	93.052		25,753	
Pass through: North Central Texas Council of Governments				
National Family Caregiver Support, Title III, Part E Pass through: North Central Texas Council of Governments AAA	93.052		12,055	-
National Family Caregiver Support, Title III, Part E Pass through: AAA of Western Michigan	93.052		64,868	-
National Family Caregiver Support, Title III, Part E	93.052	51.24	81,390	-
Pass through: Upper Peninsula Area Agency on Aging National Family Caregiver Support, Title III, Part E	93.052		19,050	-
Pass through: City & County of Honolulu National Family Caregiver Support, Title III, Part E	93.052	MA-DCS-2300070	13,650	
Pass through: City of Seattle				-
National Family Caregiver Support, Title III, Part E Pass through: San Mateo County	93.052	DA23-7315	99,943	-
National Family Caregiver Support, Title III, Part E	93.052	57000-FY24-R079428A	27,563	-
Pass through: Alameda County National Family Caregiver Support, Title III, Part E	93.052	25671	53,879	-
Pass through: Jewish Family & Children's Services National Family Caregiver Support, Title III, Part E	93.052		14,112	_
Pass through: Dallas Area Agency on Aging		4400000040		
National Family Caregiver Support, Title III, Part E Pass through: Senior Resources of West Michigan	93.052	11330396018	115,197	-
National Family Caregiver Support, Title III, Part E Pass through: Rhode Island Office of Healthy Aging	93.052		2,596	-
National Family Caregiver Support, Title III, Part E	93.052	CGIRA-24-00001	6,925	-
Pass through: Monroe County Office for Aging National Family Caregiver Support, Title III, Part E	93.052	59-24	28,055	-
Pass through: Monterey County Area Agency on Aging				
National Family Caregiver Support, Title III, Part E Pass through: Sourcewise State of California	93.052		89,639	-
National Family Caregiver Support, Title III, Part E	93.052	OAA20251701.00	32,400	-

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Year ended June 30, 2025

Federal Agency/Pass Through Agency/ Federal Program Title	Assistance Listing Number	Contract Number	Total Federal Expenditures	Expenditures to Subrecipients
Pass through: Sourcewise State of California				
National Family Caregiver Support, Title III, Part E Pass through: Sonoma County	93.052	OAA20251801.00	\$ 32,400	\$ -
National Family Caregiver Support, Title III, Part E	93.052	AA-ADRDA-S4S-2425	57,500	-
Pass through: Ohio Area Agency on Aging PSA2 National Family Caregiver Support, Title III, Part E	93.052		113,760	_
Pass through: Contra Costa County National Family Caregiver Support, Title III, Part E	93.052	40-533-2:3	35,782	-
Pass through: Snohomish County National Family Caregiver Support, Title III, Part E	93.052	A-24-80-04-253	70,000	-
Pass through: Solano County National Family Caregiver Support, Title III, Part E	93.052	AP-2425-14	31,042	-
Pass through: San Mateo County National Family Caregiver Support, Title III, Part E	93.052	57000-FY25-R080316A	86,587	-
Pass through: City & County of Honolulu National Family Caregiver Support, Title III, Part E	93.052	MA-DCS-2500011	44,800	-
Pass through: Nevada Aging and Disabilities Services Division National Family Caregiver Support, Title III, Part E	93.052	18-010-45-EX-25	159,344	
Pass through: Jewish Children & Family Services National Family Caregiver Support, Title III, Part E	93.052		32,340	_
Pass through: Dutchess County Office for the Aging National Family Caregiver Support, Title III, Part E	93.052		2.850	
Pass through: Rhode Island Office of Healthy Aging	93.052	CGIRA-25-00001	66,697	
National Family Caregiver Support, Title III, Part E Pass through: Monroe County				-
National Family Caregiver Support, Title III, Part E Pass through: Valley Area Agency on Aging	93.052	45-25	30,650	-
National Family Caregiver Support, Title III, Part E	93.052	AA - 2025	10,000	
		Subtotal 93.052	1,469,494	-
Alzheimer's Disease Program Initiative (ADPI) Alzheimer's Disease Program Initiative (ADPI)	93.470 93.470	90ADCC0002-01-00 90ADPI0117	2,000,000	- 555,281
Alzneimer's Disease Program initiative (ADP1)	93.470	Subtotal 93.470	3,257,677 5,257,677	555,281
National Institutes of Health				
Aging Research	93.866	R24AG065185-05	252,414	-
Summer Research Institute Pass through: Johns Hopkins University	93.866	5R25AG069678-05	166,178	-
Aging Research	93.866	R01AG058586	46,902	-
Aging Research Pass through: Indiana University	93.866	R13AG0759-03	39,533	-
Aging Research Pass through: Washington University in Saint Louis	93.866	9190-AA	8,245	-
Aging Research Pass through: University of North Carolina - Chapel Hill	93.866	WU-22-0408	15,205	-
Aging Research Pass through: University of North Carolina-Chapel Hill	93.866	5126630	38,784	-
Aging Research	93.866	5129785	12,092	-
Pass through: University of Nevada-Las Vegas Aging Research	93.866	GR17958	31,132	-
Pass through: University of Texas Health Science Center Aging Research	93.866	174116/173581	27,321	-
Aging Research Pass through: Michigan State University	93.866	1R13AG087671-01	60,155	-
Aging Research Pass through: University of Southern California	93.866	821211	73,126	-
Aging Research Pass through: University of Minnesota	93.866	SCON-00006870	52,228	-
Aging Research	93.866	P011950702, P011252602, P011950602	63,010	
		Subtotal 93.866 and Research and Development Cluster	886,325	-
Centers for Disease Control and Prevention (CDC)				
BOLD Centers of Excellence (Risk Reduction) The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive				
Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: University of Minnesota	93.334	NU58DP006912	1,219,246	319,361
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	P008703955	53,584	_
Pass through: State of Rhode Island Building Our Largest Dementia (BOLD) Infrastructure for Alzheimer's Act	93.334	. 330. 3333	20,032	_
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive	93.334	NU58DP006744	4,417,035	630,148
Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	NU36DPU06/44	4,417,035	630, 148

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Year ended June 30, 2025

Federal Agency/Pass Through Agency/ Federal Program Title	Assistance Listing Number	Contract Number	Total Federal Expenditures	Expenditures to Subrecipients
Pass through: Missouri Department of Health & Senior Services				
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Boston Public Health Commission	93.334	KQ240054554	\$ 108,829	\$ -
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Marion County Public Health Department	93.334	FY24026230	34,904	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Maricopa County	93.334	2500009221	17,717	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Allegheny County Health Department	93.334	PH NOI 230134	65,128	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Wisconsin Department of Health	93.334	287664	33,237	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	435100-G24-3913509653-90	3,972	-
Pass through: Nevada Department of Health & Human Services The Health Psrain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	SG-2024-00113	30,569	-
Pass through: Washington State Department of Health The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	CBO29333	9,734	-
Pass through: Illinois Department of Public Health The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	43280010L	210,000	-
Pass through: New York State Department of Health The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: State of Hawaii - Department of Health, Executive Office on Aging	93.334	7927-01	42,003	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Virginia Department of Public Health Pass through: Virginia Department of Public Health	93.334	24-178	95,977	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through Illinois Department of Public Health	93.334	709CF2400295	59,587	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: lowa Department of Health and Human Services	93.334	43282003L	81,184	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Maine Center for Disease Control & Prevention	93.334	PUHE-CCI-24-500	80,400	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Marion County Public Health Department	93.334	CD0-25-4546	33,547	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Georgia Department of Public Health	93.334	2500011412	55,177	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Connecticut Department of Public Health	93.334	40500-035-25255193	30,953	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Oklahoma State Department of Health	93.334	DPH20250008PSA	49,244	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Nevada Department of Health and Human Services	93.334	3409027308	3,500	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Wisconsin Department of Health Services	93.334		6,750	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Nevada Department of Health & Human Services	93.334	435100-G25-3913509653-90	7,814	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels Pass through: Mississippi State Department of Health	93.334	SG-2025-00783	75,002	-
The Healthy Brain Initiative: Technical Assistance to Implement Public Health Actions related to Cognitive Health, Cognitive Impairment, and Caregiving at the State and Local Levels	93.334	SG-2101 R8	14,192	
		Subtotal 93.334	6,859,318	949,509
Pass through: University of Tennessee Chattanooga Activities to Support State, Tribal, Local and Territorial (STLT) Health Department Response to Public Health or Healthcare Crises	93.391	A22-0697-S001	4,246	
		Subtotal 93.391	4,246	-
Centers for Medicaid & Medicare Services (CMS)				
Medicaid Cluster Pass through: The Ohio State University				
State Survey and Certification of Health Care Providers and Suppliers (Title XVIII) Medicare	93.777	SPC-1000011801 GR130638	19,347	
		Subtotal 93.777 and Medicaid Cluster	19,347	-

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Year ended June 30, 2025

Federal Agency/Pass Through Agency/ Federal Program Title	Assistance Listing Number	Contract Number	Total Federal Expenditures	Expenditures to Subrecipients	
Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations	93.779	0000000000000000000084781	\$ 125,404	\$ -	
Pass through: Montana Department of Public Health Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations Pass through: Kansas Department for Aging and Disability Services	93.779	25-223-13002-0	25,055	-	
Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations Pass through: State of Kentucky	93.779	KS-0924-AZS-1210	24,885	-	
Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations	93.779	PON2 723 2500001813	16,970		
		Subtotal 93.779	192,315	-	
Health Resources and Services Administration (HRSA) Pass through: Marquette University					
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of North Texas Health Science Center	93.969	2593-01-01	93,714	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of North Dakota	93.969	HS00004847	10,800	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: Northeast Ohio Medical University	93.969	UND0029603-S1	27,174	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: Wayne State University	93.969	G0584-L-01	30,000	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: The University of Oklahoma Health Sciences Center	93.969	WSU24114	9,289	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of Arizona	93.969	TS20240339-02	7,437	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of Hawaii	93.969	767357	30,000	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: The University of Rhode Island	93.969	KA2083	10,000	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of Chicago	93.969	0000215964	27,175	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of San Diego	93.969	AWD105223 (SUB00001211)	9,687	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of Southern Indiana	93.969	707000	10,000	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: Yale University	93.969 93.969	25-022-E 8079139	25,160	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs Pass through: University of Texas at El Paso		2025271121	6,875	-	
Geriatric Workforce Enhancement Program GWEP Geriatric Education Centers GECs	93.969		20,000	<u>-</u>	
		Subtotal 93.969	317,311	-	
Pass through: North Dakota Department of Health & Human Services Preventive Health and Health Services Block Grant	93.991	G23.355	4,122	-	
Pass through: North Dakota Department of Health & Human Services Preventive Health and Health Services Block Grant	93.991	G23.1103	21,321		
		Subtotal 93.991	25,443		
		Total DHHS	15,095,274	1,504,790	
		Total expenditures of federal awards	\$ 15,416,820	\$ 1,504,790	

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

June 30, 2025

NOTE A - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal activity of the Alzheimer's Association and affiliates for the year ended June 30, 2025 and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic consolidated financial statements.

NOTE B - INDIRECT COST RATE

The Alzheimer's Association's federally negotiated indirect cost rate was changed to 30.0% for all new contracts beginning on or after April 1, 2024. The Association had been using its previously federally negotiated indirect cost rate of 26.0% since October 1, 2021.



GRANT THORNTON LLP

Grant Thornton Tower 171 N. Clark Street, Suite 200 Chicago, IL 60601

+1 312 856 0200

+1 312 602 8099

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

Board of Directors Alzheimer's Association

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the consolidated financial statements of Alzheimer's Association and affiliates (the "Entity"), which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated October 27, 2025.

Report on internal control over financial reporting

In planning and performing our audit of the consolidated financial statements, we considered the Entity's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control. Accordingly, we do not express an opinion on the effectiveness of the Entity's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.



Report on compliance and other matters

As part of obtaining reasonable assurance about whether the Entity's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements.

However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this report

Sant Thornton LLP

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government *Auditing Standards* in considering the Entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Chicago, Illinois October 27, 2025



GRANT THORNTON LLP

Grant Thornton Tower 171 N. Clark Street, Suite 200 Chicago, IL 60601

+1 312 856 0200

+1 312 602 8099

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS
ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM
GUIDANCE

Board of Directors Alzheimer's Association

Report on compliance for each major federal program

Opinion on each major federal program

We have audited the compliance of Alzheimer's Association and affiliates (the "Entity") with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Entity's major federal programs for the year ended June 30, 2025. The Entity's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Entity complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

Basis for opinion on each major federal program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (US GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Entity and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Entity's compliance with the compliance requirements referred to above.

Responsibilities of management for compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the Entity's federal programs.



Auditor's responsibilities for the audit of compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Entity's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS, *Government Auditing Standards*, and the Uniform Guidance, will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Entity's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with US GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Entity's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Entity's internal control over compliance relevant
 to the audit in order to design audit procedures that are appropriate in the
 circumstances and to test and report on internal control over compliance in
 accordance with the Uniform Guidance, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control over compliance.
 Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on internal control over compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a



material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses or significant deficiencies. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this Report on Internal Control Over Compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Chicago, Illinois December 18, 2025

Shant Thornton LLP

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year ended June 30, 2025

I. SUMMARY OF AUDITOR'S RESULTS

None reported.

Financial Statements			
Type of auditor's report issued o statements audited were prepare		Unmodified	
Internal control over financial rep	porting:		
 Material weakness(es) iden 	tified?	Yes	X No
 Significant deficiency(ies) is considered to be material w 		Yes	X None reported
Noncompliance material to finan	cial statements noted?	Yes	X No
Federal Awards			
Internal control over major progra	ams:		
 Material weakness(es) iden 	tified?	Yes	X No
 Significant deficiency(ies) is considered to be material w 	Yes	X None reported	
Type of auditor's report issued o programs:	n compliance for major	Unmodified	
Any audit findings disclosed that accordance with 2 CFR 200.516		Yes	<u>X</u> No
Identification of major federal pro	ograms:		
Federal Program:			
Assistance Listing Number	Name of Federal	Program or Clu	<u>ster</u>
93.334	The Healthy Brain Initiative: Techr Health Actions related to Cognitive Caregiving at the S	e Health, Cogni	tive Impairment, and
Dollar threshold used to distinguprograms/projects:	ish between Type A and Type B	\$750,000	
Auditee qualified as low-risk aud	itee?	X Yes	No
II. FINANCIAL STATEMENT F	INDINGS		
None reported.			
III. FINDINGS AND QUESTION	ED COSTS		